When called,
we respond with ready units
to execute federal, state
and community missions
I am pleased to submit this annual report for Fiscal Year 2014. This report tells the story of the more than 16,000 men and women who comprise the Ohio National Guard and their accomplishments over the past year. Annual reports tend to focus on the extraordinary, and Ohio’s Soldiers and Airmen have done some extraordinary things, but it is a disservice to them to say that if they did not face enemy fire or wade into rushing waters, it does not bear notice. The men and women of the Ohio National Guard, including civilian state and federal employees, go to work every day with the knowledge that our military members, their Families, employers, and co-workers are a phone call away from putting their lives on the line for the sake of others. That is what it means to be a part of a National Guard organization.

In 2014, the Ohio National Guard carried on with many of its missions and programs from previous years. We continued to deploy forces to Afghanistan and elsewhere in the world to face America’s enemies. We worked with our friends in Hungary and Serbia through the State Partnership Program to help build capacity so that potentially disruptive events like the Russian annexation of Crimea would not tear our alliances apart.

We also continued to build our capacity to respond to whatever call we might receive. We did that by continuing to improve Fort Ohio, our complex of training facilities in Ohio, because we know that we need to find ways to continue to train our forces at a lower cost. We continued our efforts to make the Ohio National Guard a place of respect and inclusion that allows our members to achieve and grow as a team as well as individually, because we know it makes us stronger and encourages Ohioans to join our team. We continued to build resiliency throughout our force because we know that strong Soldiers, Airmen, Families and employers leave us better prepared to respond quickly when called. We heeded Governor Kasich’s call that all agencies of state government must do more to help returning veterans find meaningful employment, because we know our veterans deserve our best efforts. And we expanded our counterdrug efforts, supporting the Governor’s Start Talking initiative, the Youth Rally Against Drugs and our own counterdrug program, because we know a coordinated effort stands the best chance of eliminating this scourge on our state.

Despite striving for excellence in these many areas, Fiscal Year 2014 was very much about transition. As the Iraq war drew to a close and the troop levels in Afghanistan were reduced, military organizations began to face the new reality of declining federal budgets, smaller forces and less equipment.

In 2013, we faced a challenge from the Air Force that placed the burden of budget cuts squarely on the Reserve Components. Working with Congress, we have put in place processes that promise to respect the sacrifices National Guard members have made to ensure that they are trained to the same standard as their Active Duty counterparts. In 2014, we faced the exact same challenge from the Army, and we remain in a struggle, allied with Congress, to establish the same type of processes to resolve our differences. It remains unclear today how those struggles will finally be resolved.

What is clear is that the quality of the National Guard force, the success we have had, especially in Ohio, with recruiting and maintaining our forces at or above 100 percent of authorized strength. The fact that we can provide the same or higher quality of Soldier or Airman as the Active Components at around one-third of the cost, means that Congress is paying attention and is working to build a military that takes advantage of those facts.

I am incredibly proud of the women and men who wear the uniform and am humbled every day by the outpouring of support from our elected officials, employers, communities and the citizens of our great state.

Sincerely,

Deborah A. Ashenhurst
Major General
The Adjutant General
# MISSION
When called, we respond with ready units to execute federal, state and community missions.

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PURPOSE
To serve the Citizens of Ohio and America by fulfilling our state and federal military role of providing public safety, when ordered by the Governor, or support of the National Military Strategy, when ordered by the President.

VISION
To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airmen and Civilians, and to be respected for its leadership and ability to produce and employ ready units.

VALUES
Integrity
Excellence
Reliability
Diversity and Inclusion
Global Teamwork
Trust
EXECUTIVE BOARD

Accomplishments

Deployment of the Ohio National Guard's 2013-2017 Strategic Plan

Building on its previous work, the Executive Board deployed the strategic plan through all levels of the organization. The Board continues the work of managing the execution of the plan and the alignment of business practices at all levels of the enterprise.

Managing Personnel Changes at the Executive Level

Retirements and new assignments at the top levels of our military structure provided a constant source of change in Executive Board membership. Thirty-three percent of the 15-member Executive Board rolled over during the fiscal year, infusing the Board with fresh ideas and enthusiasm, but requiring steady management to maintain momentum.

Continuing Progress on Key Initiatives

The Executive Board continued to drive the Ohio National Guard toward measurable goals and objectives, and was able to close out work on key initiatives involving force readiness, workplace engagement and diversity and inclusion. The Board continues to manage the development and tracking of quantifiable performance metrics.

The Executive Board was created in January 2010 as the successor body to the Joint Executive Council (JEC). The JEC membership was comprised of essentially all senior leaders of the Ohio National Guard, including staff and command positions to include brigade and wing commanders. The Executive Board is limited to those senior leaders whose positions have oversight of aspects of the entire organization, or of its separate service components.

Membership is accorded by position, and that service continues throughout the individual's assignment to that position. The board is chaired by the adjutant general and co-chaired by each assistant adjutant general. Each Executive Board member is accountable for the operations, leadership and management of their respective functional areas, but is a member of the governing board that is collectively-responsible for the overall stewardship of the Ohio National Guard.

That stewardship includes developing and guiding the strategic direction of the organization and, by extension, the creation, implementation and execution of this strategic plan. Included is responsibility for identification of our Purpose, Values, Mission and Vision, along with objectives, measures, targets and initiatives that support those basis tenets.

In their role on the Executive Board, the current members, identified below, exercise the collective responsibility for oversight of all phases of Ohio National Guard planning and operations.

OHIO NATIONAL GUARD EXECUTIVE BOARD MEMBERS

Current Membership (as of 06/01/2014)

Adjoint General.................................................................Major General Deborah Ashenhurst
Assistant Adjutant General – Air..........................................Major General Mark Bartman
Assistant Adjutant General – Army ..................................Brigadier General John Harris
Chief of Staff – Air ............................................................Colonel Todd Audet
Deputy Assistant Adjutant General – Army .......................Brigadier General Maria Kelly
Director of Air Staff........................................................Colonel Trevor Noel
Director, Installation Management & Resources..............Retired Brigadier General Jack Lee
Vice Chief of the Joint Staff..............................................Dr. Mark Wayda
Chief of Staff - Army.......................................................Colonel Chip Tansill
Wing Commander.........................................................Colonel Gary McCue
U.S. Property and Fiscal Officer for Ohio.........................Colonel John Dernberger
Director of Human Resources........................................Colonel Homer Rogers
State Command Sergeant Major......................................Command Sergeant Major Rodger Jones
Command Chief Master Sergeant........................................Chief Master Sergeant Philip Smith
Director of the Joint Staff...............................................Brigadier General Dana McDaniel
Our strategy map provides an invaluable link from strategic objectives to execution of operational initiatives. Developed from a thorough assessment of the strategic environment in which the Ohio National Guard operates. Provides direction and focus to meet current challenges while preparing for those of the future.
The Adjutant General’s Department provides military organization for the Ohio National Guard, Ohio Naval Militia and Ohio Military Reserve, collectively known as the Ohio organized militia.

The Ohio National Guard — Army and Air — is the organized military force of the state, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the U.S. Army and Air Force, respectively. The National Guard also may be ordered by the governor to serve the state by protecting persons and property from disasters — man-made or natural — and suppressing or preventing riot, insurrection, invasion or violence.

The governor, as commander-in-chief of the state militia, appoints the adjutant general and assistant adjutants general. MG Deborah A. Ashenhurst serves as Ohio’s 81st adjutant general; BG John C. Harris Jr. is the assistant adjutant general for Army and Maj Gen Mark E. Bartman is the assistant adjutant general for Air.

During Fiscal Year 2014, the Ohio National Guard was comprised of about 16,000 traditional Guard members. Typically, these men and women volunteer one weekend a month and an additional 15 days a year in service-related career fields. These traditional Guard members are supported by a full-time staff of state employees, federal technicians and Active Guard/Reserve personnel dispersed at various locations around the state. Headquarters for the organization is located at the MG Robert S. Beightler Armory in northwest Columbus.

The Ohio Army National Guard is comprised of six major commands: the Special Troops Command (Provisional), 16th Engineer Brigade, 37th Infantry Brigade Combat Team, 73rd Troop Command, 371st Sustainment Brigade and the 174th Air Defense Artillery Brigade, fulfilling a wide range of missions. The assistant adjutant general for Army ensures mission accomplishment and adherence to Department of Defense, U.S. Army, National Guard Bureau and state military policies with the support of an active component senior Army advisor and the Ohio Army National Guard chief of staff.

The Ohio Air National Guard is comprised of four wings — the 121st Air Refueling Wing, 178th Fighter Wing, 180th Fighter Wing and 179th Airlift Wing, which deploy worldwide to fulfill aerial refueling missions, Aerospace Control Alert (ACA), air transport, communications, engineering and security requirements. With the aid of Ohio’s Air National Guard chief of staff, the assistant adjutant general for Air oversees the activities of the four flying units as well as seven subordinate geographically separated units (GSUs) in the state.

At the close of Fiscal Year 2014, the Ohio National Guard maintained a presence in 36 of the state’s 88 counties. Ohio’s Air Guard units are dispersed in seven geographic locations — Columbus, Toledo, Springfield, Cincinnati, Mansfield, Zanesville and Port Clinton — and the state’s Army Guard units occupy five training sites and 48 readiness centers statewide.
OHIO NATIONAL GUARD

LEGALISATVE INITIATIVES

Legislative initiatives that affect Ohio National Guard members are monitored by the Office of the Legislative Liaison. The office monitors constituent inquiries as well as state and federal legislation.

House Bill 488 was passed unanimously by both the House and Senate of the 130th General Assembly and was signed by Governor John Kasich on June 18, 2014.

HOUSE BILL 488 PROVISIONS

Education
- Requires the Chancellor of the Board of Regents, by Dec. 31, 2014, to develop standards and procedures for awarding college credit for military experience, to create a military articulation and transfer assurance guide, to create a website with that information, and to develop a statewide training program to teach college faculty and staff to translate military experience into college credit.
- Requires all state institutions of higher education to comply with the Chancellor’s standards for awarding college credit for military experience not later than July 1, 2015.
- Prohibits a state institution of higher education on or after Dec. 31, 2014, from charging a fee to a student who is a veteran or service member for the evaluation of, transcription of, or application for college credit for military experience.
- Requires each state institution of higher education by Dec. 31, 2014, to establish an appeals procedure for resolving disputes regarding the awarding of college credit for military experience.
- Requires each state institution of higher education, not later than Dec. 31, 2014, to designate at least one person to serve as the contact person for veterans affairs and to make other specified efforts regarding the support and assistance the institution will provide to veterans.
- Requires all state institutions of higher education, not later than Dec. 31, 2014, to provide priority course registration for students who are veterans or service members.

Gaining a Professional License
- Requires each licensing agency to develop processes leading to the prioritizing and expediting of certification or licensing for each applicant who is a service member or veteran, and requires the processes to include special accommodations for applicants facing imminent deployment.
- Requires a licensing agency to apply for approval to the state approving agency at the Ohio Department of Veterans Services so that veterans and other eligible persons will be able to receive education benefits, including compensation for the cost of licensing examinations, through the U.S. Department of Veterans Affairs.

The Bill Also
- Raises the level of the offenses of identity fraud, theft and securing writings by deception one degree if the victim is an active-duty member of the armed forces or the spouse of an active-duty member.

Federal Legislative Program

At the federal level, our legislative activities mainly consist of providing information relevant to National Guard issues that are or may be in front of the Congress. As a part of that effort, we work very hard to earn the respect of our federal legislators and their staffs to ensure that we have credibility on the issues.

In February, the Guard’s senior military leaders travelled to Washington to meet with the entire Ohio Congressional delegation and staff members dealing with defense issues in each of the offices. Over the course of the year, in addition to monitoring the federal legislative landscape to maintain awareness of Guard-related issues surfacing in Congress, we provided more than 100 separate communications to the Congressional offices on topics related to national defense and the National Guard being considered by Congress. We also respond to dozens of inquiries each year from Ohio’s Congressional offices.
Gov. John Kasich signs House Bill 488 into law.

Maj. Gen. Deborah A. Ashenhurst (second from left), Ohio adjutant general, hosts members of the Ohio Legislature and staff for an Ohio National Guard legislative familiarization tour May 8, 2014, at Rickenbacker Air National Guard Base in Columbus, Ohio. The tour, which better acquainted participants with the missions and members of the Ohio National Guard, included an orientation flight on a KC-135 Stratotanker (background) during an aerial refueling mission.
FEDERAL MISSIONS
As an operational reserve to the U.S. Army and U.S. Air Force, the Ohio National Guard fights the nation’s wars alongside our active-duty counterparts throughout the world.

ARMY NATIONAL GUARD

OPERATION ENDURING FREEDOM – AFGHANISTAN
- 371st Sustainment Brigade
- 437th Military Police Battalion
- 837th Engineer Company
- 838th Military Police Company
- 1191st Engineer Company
- 1487th Transportation Company
- Det. 21, Operational Support Airlift Command
- Military Advisor Team 1
- Military Advisor Team 2
- Police Advisor Team 1

OPERATION NOBLE EAGLE – NATIONAL CAPITAL REGION
- 174th Air Defense Artillery Brigade

AIR NATIONAL GUARD*

OPERATION ENDURING FREEDOM - AFGHANISTAN
- 121st Air Refueling Wing
- 123rd Air Control Squadron
- 178th Fighter Wing
- 179th Airlift Wing
- 180th Fighter Wing
- 200th RED HORSE Squadron
- 220th Engineering Installation Squadron
- 251st Cyberspace Engineering & Installation Group
- 269th Combat Communications Squadron
- Joint Force Headquarters

*The Air National Guard normally deploys its members as individuals rather than units. Each of these units have deployed Airmen in support of current overseas operations.

Distinguished guests stand for a picture with Master Sgt. Anil Shah and Maj. Albito Lopez (holding awards, from left), after both were pinned with the Bronze Star Medal at the welcome home ceremony for the 220th Engineering Installation Squadron on Jan. 12, 2014, at Secrest Auditorium in Zanesville, Ohio. Airmen of the 220th EIS returned home from their overseas deployment on Oct. 23, 2013.

The Ohio National Guard welcomed home about 160 Soldiers from the 1487th Transportation Company during an Oct. 4, 2013, ceremony at Piqua High School. The unit was responsible for planning, synchronizing and executing tactical supply, sustainment and transportation operations throughout Regional Command South in Afghanistan. The 1487th replaced the 1486th Transportation Company based in Mansfield, Ohio, which performed the same mission the previous year during that unit’s deployment in support of Operation Enduring Freedom.

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STATE MISSIONS
The 52nd Civil Support Team provided assistance to civil authorities:
- Charleston, W. Va. - chemical spill response
- Grafton Police Dept. - response to unknown chemical substance
- Medina Police Dept. and FBI - response to a controlled radiation source
- Defense Supply Center Columbus Police Dept. - response to unknown radiation source

COMMUNITY MISSIONS
From assisting with flag details at various events to the 122nd Army Band performing concerts, the Ohio National Guard is proud to serve the citizens of Ohio with military support to community events.
- Boy Scouts of America
- Cincinnati Bengals
- Cincinnati Reds
- Cleveland Browns
- Columbus Blue Jackets
- Columbus Clippers
- Columbus Crew
- Columbus Race for the Cure
- Columbus Veterans Day Parade
- Governor’s Wreath Laying Ceremony
- GuardCare
- Memorial Golf Tournament
- Toledo Mud Hens Military Appreciation Night
- Ohio Military Hall of Fame for Valor
- 2014 Induction Ceremony
- Ohio Moving Veterans Wall Tribute to the Fallen
- The Ohio State University Military Appreciation Day
- Ohio Veterans Hall of Fame Induction Ceremony
- Red, White and Boom!
- Skills USA Ohio Championships
- Worthington Family Concerts on the Green
- Wreaths Across America

Ohio National Guard Counter Drug Task Force

The Ohio National Guard Counter Drug Task Force supports youth rallies throughout Ohio.

The Counter Drug Task Force (CDTF) supports organizations and education through community outreach initiatives, and the CDTF supports local, state and federal law enforcement agencies through analysis of drug-related criminal activity.

Mission: Support the detection, interdiction, disruption and curtailment of drug trafficking activities and use through the application of military-unique skills and resources in concert with interagency efforts to reduce the threat posed by drug-related transnational criminal organizations (TCO) to the U.S.

Personnel: Currently, the CDTF has 35 personnel on orders throughout the state of Ohio; 24 of those personnel are Ohio Army National Guard members and 11 are Ohio Air National Guard members.

Accomplishments: Year to date, in Federal Fiscal Year 2014, the CDTF civil operations team has supported 21 events throughout Ohio with event facilitators and mentors. The civil operations team developed an Ohio Coalitions of Excellence program for use with the Ohio Department of Mental Health and Addiction Services’ existing efforts for coalition improvement in Ohio. The CDTF has also supported law enforcement efforts in the arrest of 695 suspects and the seizure of $61.2 million in drugs, assets and currency within the state of Ohio.
FALLEN HEROES

Between July 2013 and June 2014 there were 5,351 Military Funeral Honors missions performed and nine Honorable Transfers conducted.

MILITARY FUNERAL HONORS

The rendering of military funeral honors demonstrates the nation’s deep gratitude to those who, in times of war and peace, have faithfully defended our country. This ceremonial paying of respect is the final demonstration a grateful nation can provide to our veterans and their Families. The core elements of the funeral honors ceremony are the sounding of taps, the folding of the flag and the presentation of the flag to next of kin.

U.S. Defense Department policy mandates that a military funeral honors ceremony will be provided to eligible beneficiaries upon request. The policy further mandates that commanders at all levels will support and respond expeditiously and sensitively to requests for military funeral support and that the next of kin should only need to make a single telephone call to request military funeral honors.

Remembering Ohio National Guard Members who have died while serving in the Global War on Terrorism between 2001 and 2014.

SPC Todd M. Bates
135th Military Police Company - Chagrin Falls, Ohio

SPC Bates, 20, of Bellaire, Ohio; assigned to the 135th Military Police Company, Army National Guard, Chagrin Falls, Ohio; died Dec. 10, 2003, while patrolling the Tigris River. When his squad leader, SSG Aaron T. Reese, fell overboard, he dove into the water after him, but did not resurface.

SSG Aaron T. Reese
135th Military Police Company - Chagrin Falls, Ohio

SSG Reese, 31, of Reynoldsburg, Ohio; assigned to the 135th Military Police Company, Army National Guard, Chagrin Falls, Ohio; died Dec. 10, 2003, when he fell into the Tigris River south of Baghdad during a river patrol.

SGT Michael C. Barkey
1484th Transportation Company - Akron, Ohio

SGT Barkey, 22, of Canal Fulton, Ohio; assigned to the 1484th Transportation Company, Army National Guard, Akron, Ohio; killed July 7, 2004, when a tire was shot out on the military vehicle in which he was riding, the driver lost control and the vehicle overturned in Ramadi, Iraq.

PFC Samuel R. Bowen
216th Engineer Battalion - Hamilton, Ohio

PFC Bowen, 38, of Cleveland, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Hamilton, Ohio; killed July 7, 2004, when a rocket-propelled grenade exploded near his vehicle in Samarra, Iraq.

SPC Ryan A. Martin
216th Engineer Battalion - Chillicothe, Ohio

SPC Martin, 22, of Mount Vernon, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Chillicothe, Ohio; killed Aug. 20, 2004, when an improvised explosive device detonated near his vehicle near Samarra, Iraq.

1LT Charles L. Wilkins II
216th Engineer Battalion - Chillicothe, Ohio

1LT Wilkins, 38, of Columbus, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Chillicothe, Ohio; killed Aug. 20, 2004, when an improvised explosive device detonated near his vehicle near Samarra, Iraq.

SGT Jeremy M. Hodge
612th Engineer Battalion - Walbridge, Ohio

SGT Hodge, 20, of Ridgeway, Ohio; assigned to the 612th Engineer Battalion, Army National Guard, Walbridge, Ohio; killed Oct. 10, 2005, when an improvised explosive device exploded near his vehicle in Baghdad, Iraq.
SFC Daniel J. Pratt
211th Maintenance Company - Newark, Ohio
SFC Pratt, 48, of Youngstown, Ohio; assigned to the 211th Maintenance Company, Army National Guard, Newark, Ohio; died Nov. 3, 2005, due to non-combat-related causes while serving in Iraq.

SFC Daniel Crabtree
Co. B, 2-19th Special Forces Group - Columbus, Ohio
SFC Crabtree, 31, of North Canton, Ohio; assigned to Company B, 2-19th Special Forces Group, Army National Guard, Columbus, Ohio; killed June 8, 2006, when an improvised explosive device exploded near his vehicle near Al Kut, Iraq.

LT COL Kevin Sonnenberg
180th Fighter Wing - Toledo, Ohio
Lt Col Sonnenberg, 42, of McClure, Ohio; assigned to the 112th Fighter Squadron, Air National Guard, Toledo, Ohio; killed June 15, 2007, when his F-16 Fighting Falcon crashed five miles northwest of Balad Air Base, Iraq.

SGT Anthony M. Vinnedge
2-107th Cavalry Regiment - Greenville, Ohio
SGT Vinnedge, 24, of Okeana, Ohio; assigned to Troop C, 2nd Squadron, 107th Cavalry Regiment, Army National Guard, Greenville, Ohio; died July 5, 2007, due to non-combat-related causes while serving in Iraq.

CPT Nicholas Rozanski
37th Infantry Brigade Combat Team - Columbus, Ohio
CPT Rozanski, 36, of Dublin, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

MSG Shawn Hannon
37th Infantry Brigade Combat Team - Columbus, Ohio
MSG Hannon, 44, of Grove City, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

MSG Jeffrey Rieck
37th Infantry Brigade Combat Team - Columbus, Ohio
MSG Rieck, 46, of Springfield Township, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

SPC Cody D. Suggs
1487th Transportation Company - Piqua, Ohio
SPC Suggs, 22, of West Alexandria, Ohio; assigned to the 1487th Transportation Company, Army National Guard, Piqua, Ohio; died March 7, 2013, due to non-combat-related causes while serving at Kandahar Airfield, Afghanistan.
The State Partnership Program (SPP) was established in 1993 and links National Guard units of U.S. states with partnered countries for the purpose of supporting U.S. national interests, strategic objectives and security cooperation goals. Originally, SPP focused on the post-Soviet countries of Eastern Europe with the goal of helping those countries develop the military and political prerequisites for membership in NATO’s Partnership for Peace program, and eventually for membership in NATO itself.

Since 1993, SPP has expanded to 65 partnerships all over the world. Working with both the Department of Defense and the Department of State, SPP supports the

The goals and objectives of the Ohio partnership with Hungary are to continue the 21-year relationship that has led Hungary into the European Union, NATO and a willing partner in global engagements. Based on the success of co-deployments in Afghanistan, Ohio and Hungary are exploring future co-deployments to support NATO missions in other regions of conflict. In addition, we are working with Hungary on becoming an associated partner with an African country in support of U.S. Africa Command. Such an associated partnership with an SPP partner would be the first relationship of its kind.


Maj Gen. Deborah Ashenhurst, Ohio adjutant general conducts a troop review with a Hungarian military advisor team.
The goals and objectives of the Ohio partnership with Serbia are to continue the eight-year relationship that allows open dialogue that transcends geopolitics while continuing to assist Serbia’s interoperability and willingness to partner in peacekeeping operations that are leading to regional Balkan stability. Currently, Ohio and Serbian Soldiers/Airmen conduct exchanges for humanitarian missions, peacekeeping operations, military medical practices, disaster preparedness, chaplaincy development and cyber defense. We have recently begun work on a co-deployment in military medical readiness.
COMMUNITY AND EMPLOYER OUTREACH

Accomplishments

Events
• Eight Employer (three joint, five VIP)
• Four Orientation Flights
• One Congressional

Employer Outreach
• Three Employer Advisory Council meetings were hosted by our partners at Huntington Bank, Cardinal Health and Nationwide Insurance to share organizational best practices for the recruitment and retention of military members.
• Developed and maintained strong relationships with our military-friendly employers to promote hiring veterans, resulting in eight or more job opportunities for our members daily.

Engagement
• Added over 9,100 contacts to database
• Sent 100 key-community messages
• Established three new external councils

Awards received
• PRISM Award in the non-profit category from the Central Ohio Public Relations Society for the TRICARE awareness-building campaign.
• Gold Hermes Creative Award from the Association of Marketing and Communications Professionals for supporting creation of two military pro bono legal assistance programs.

Community Outreach hosted eight hands-on military events for nearly 250 attendees to promote readiness and well-being of service members.

To improve military access to quality healthcare, Ohio increased in-network TRICARE health care providers by 13 percent and out of network providers by 2 percent; a result of the collaboration between Ohio’s healthcare associations and the Ohio National Guard TRICARE working group.

We strengthened partnerships with Ohio’s military-friendly employers directly contributing to numerous initiatives that better the lives of our service members to include: A career development seminar hosted by Huntington exclusively for ONG members; Nationwide Insurance hosting small group interview sessions; employers meeting prospective hires at an ROTC conference; and Honda sending over 200 care packages to our Soldiers and Airmen in Afghanistan during the holidays.

Ohio’s legal community stepped up their legal assistance to troops. The Ohio State Bar Association published the Servicemember Civil Relief Act (SCRA) and offered three continuing legal education courses about the unique legal needs of military members. Nearly 140 civilian attorneys volunteered their time in support of Operation Legal Help Ohio. Five ONG attorneys serve as law student mentors for the OSU Moritz College of Law Grassbaugh Project.

The ONG clergy working group was established and initiated a plan to engage congregations in support of the tangible needs of Soldiers, Airmen and their Families.

In support of the adjutant general’s emerging diversity and inclusion workforce initiative, the diversity outreach advisory council was formed and committee recommendations were adopted on how to develop workforce resource groups.

The community outreach office helped tell the Ohio National Guard’s story by filling more than 84 speech requests, training 30 military speakers, distributing more than 6,100 ambassador brochures and at least 500 employer/outreach publications.
OHIO NATIONAL GUARD JOINT UNITS
52ND CIVIL SUPPORT TEAM
Weapons of Mass Destruction (CST-WMD)

Commander
LTC Jeffrey A. Suver

Personnel
Assigned Strength: 22

Unit Location
Rickenbacker International Airport
Army Enclave
Columbus, Ohio

Mission
Support civil authorities at domestic Chemical, Biological, Radiological, Nuclear and high-yield Explosive (CBRNE) and natural disaster incidents by assessing current and projected consequences, identifying CBRNE agents/substances, advising on response measures and assisting with appropriate requests for state and federal support.

Accomplishments
Four full-scale responses
- Elk River chemical spill in Charleston, WV
- Sulfur Mustard container, Grafton, Ohio
- JCAD equipment confiscation, Medina, Ohio
- Radiation response at Defense Supply Center Columbus (DSCC)

12 collective exercises with civilian response agencies
- Collective exercises with CSTs from Indiana, Kentucky, Michigan and Pennsylvania
- Mass exercise with CSTs and agencies in the Great Lakes Region

Six joint exercises
- Ohio Highway Patrol Special Response Team
- Department of Homeland Security
- Cleveland, Cincinnati and Toledo Fire Depts.
- State and local police and bomb squads

Seven standby missions
- Provide CBRNE stand-by response capability during Red, White and Boom fireworks display
- Support homeland security at OSU football home games
- Assist with NFL Hall of Fame event in Canton, Ohio

The 52nd Civil Support Team (CST) has 22 full-time, federally funded personnel consisting of Army and Air National Guard members, all of whom are certified hazardous materials technicians, confined space/rope rescue trained and Incident Command System and National Incident Management System proficient. The CST conducts extensive training on Chemical, Biological, Radiological, Nuclear and high-yield Explosive (CBRNE) threats, equipment operation and agency coordination for reach back capability.

THE TEAM IS MADE UP OF SIX SECTIONS

Communications: Provides secured and unsecured phone, fax and Internet interoperability between the CST local and state emergency response agencies, lead federal agencies and supporting military and civilian agencies.

Logistics/Administrative: Sustains unit operations for 72 hours, resupplies upon request, monitors and tracks all equipment, coordinates resources with other agencies and calculates incident costs.

Survey: Validates the exclusionary zone, conducts reconnaissance of incident target with detailed plans, photographs and collects samples of hazards or intelligence in the hot zone.

Operations: Tracks all incident events, conducts threat analysis, creates plume models and performs termination planning.

Medical and Analytical: Provides CST medical support, facilitates the occupational health and safety program, coordinates local medical support from available treatment facilities and hospitals, medical air evacuation and prepares initial medical assessments. Analytical personnel conduct presumptive sample analysis in a mobile laboratory.

Command: Conducts interagency coordination, scene safety and coordination with the Incident Command Post.
In January 2010, the Secretary of Defense authorized the establishment of 10 Homeland Response Force (HRF) units. These 10 National Guard HRF units are a national asset based throughout the country ready to respond to a Chemical, Biological, Radiological, Nuclear or high-yield Explosive (CBRNE) incident or all-hazards event within 12 to 24 hours. There will be one HRF unit per Federal Emergency Management Agency (FEMA) region. Ohio’s HRF is responsible for FEMA Region V.

**HRF OVERVIEW**

The National Guard Homeland Response Force is a 577-person unit comprised of traditional National Guard Soldiers and Airmen who are task organized from existing National Guard units to provide command and control, area operations and specialized CBRNE consequence management (CM) capabilities to local, state or federal authorities. HRF units are part of the larger national CBRNE CM force to be employed as a national asset.

The HRF is provided additional special training and equipment to plan and conduct casualty search and extraction, emergency medical triage/treatment/patient stabilization, and mass casualty decontamination in a contaminated or uncontaminated environment in support of the Incident Command System (ICS). Units assigned to the National Guard HRF will also continue to perform their assigned primary missions.

When requested, the National Guard HRF will respond to an incident of state or national level significance to provide the command, control and assets to support the incident commander’s incident action plan (IAP) objectives. A security element is also assigned to provide cordon and entry control point support as well as additional manpower for activities such as litter bearing. The security element is a dedicated component of the National Guard HRF.

Ohio’s Homeland Response Force was the first in the nation to receive validation to perform its mission of helping save lives during domestic emergencies.
Major Subordinate Commands (MSCs)

16TH ENGINEER BRIGADE

Federal Mission: The 16th Engineer Brigade mobilizes, deploys and performs general engineering in assigned area of operations.

State Mission: Except for the Homeland Response Force, Joint Task Force (JTF) 16 is responsible for providing command and control for all state military assets deployed in support of civil authorities or a specific incident. JTF 16 also facilitates the flow of information between the Joint Force Headquarters and deployed units.

The concept of this joint task force was born in support of homeland defense. JTF 16 can immediately be called upon to command and control a quick response to restore order and bring calm to the public.

Deployment History: Subordinate units of the 16th Engineer Brigade have deployed in support of Operation Enduring Freedom and Operation Iraqi Freedom. While deployed to Iraq, elements of the 16th executed both horizontal and vertical projects for U.S. and allied units and oversaw construction projects to accommodate a troop surge that more than doubled their camp capacity.

SPECIAL TROOPS COMMAND (PROVISIONAL)

The Special Troops Command (Provisional) was established in October 2010, serving nearly 800 Soldiers. It is comprised of the 147th Regiment, Regional Training Institute; Fort Ohio (training installations – Camp Perry Joint Training Center, Camp Ravenna Joint Military Training Center and Camp Sherman Joint Training Center); the Ohio Army National Guard Medical Detachment; Ohio Army National Guard Recruiting and Retention Battalion; Selective Service Detachment; Headquarters and Headquarters Detachment, Joint Force Headquarters; and Detachment 21, Operational Support Airlift Command.
37TH INFANTRY BRIGADE COMBAT TEAM

The 37th Infantry Brigade Combat Team (IBCT) provides the Ohio Army National Guard and U.S. Army with a rapidly deployable force capable of engaging and destroying the enemies of the United States. Headquartered in Columbus, the 37th IBCT is comprised of units from the Ohio and Michigan Army National Guards. When deployed, Soldiers from both states join together to accomplish collective missions. The brigade consists of mutually supporting battalions which provides artillery fire, infantry forces and logistical units to sustain its forces on the battlefield. Recently, the 37th IBCT deployed as an entire brigade to Iraq/Kuwait in 2008 and to Afghanistan in 2012.

During domestic support to civil authorities, members of the 37th IBCT augment other responding Ohio Army National Guard units. In the community, the brigade’s emblem is easily recognized on the helmets of more than 360 high school football teams as a part of Operation Buckeye Guard. The program demonstrates the local support of 37th IBCT Soldiers as they deploy in harm’s way.

Soldiers of the 37th Infantry Brigade Combat Team secure a landing zone in Afghanistan.

174TH AIR DEFENSE ARTILLERY BRIGADE

**Federal Mission:** The 174th Air Defense Artillery Brigade mobilizes to conduct combat and peacekeeping operations. In support of Operation Enduring Freedom and Ohio’s Hungarian partners, the 174th was responsible for manning, equipping and deploying several Operational Mentor Liaison Teams, Police Advisor Teams and Advisor Teams to Afghanistan.

**Homeland Defense:** In support of Operation Noble Eagle, the 174th Air Defense Artillery Brigade deployed to the National Capital Region (NCR). The 174th provided an integrated air defense system in the NCR, consisting of sensors and ground-based air defense weapons systems.

**State Mission:** The 174th Air Defense Artillery Brigade can alert and assemble with little warning and deploy elements as required within six hours of alert and at the call of the governor, to support in priority:

- The restoration of order in the event of civil disorder
- To support the citizens of Ohio in the event of emergency, proclamation or disaster

Air defense Soldiers practice spotting incoming target aircraft.
The 73rd Troop Command provides command and control, administrative and training support for a variety of units across the state.

Units under this command accomplish a variety of missions to include Special Forces operations, military police operations and Army aviation airlift utilizing Chinook, Black Hawk and Lakota helicopters. Some of the more specialized units include a Chemical, Biological, Radiological, Nuclear or high-yield Explosive (CBRNE) Enhanced Response Force package (CERFP). The 73rd Troop Command also provides command and control for the Ohio Homeland Response Force (HRF) and the 52nd Civil Support Team.

### 371st Sustainment Brigade

The 371st Sustainment Brigade is a worldwide deployable logistics headquarters and provides mission command for two battalions. The 112th Transportation Battalion is comprised of several transportation companies and detachments; and the Special Troops Battalion, 371st Sustainment Brigade is comprised of a variety of units including medical, maintenance, signal/communications, public affairs and a musical band.

**Federal Mission:** Provides mission command of all assigned, attached, and Operational Control units; provides sustainment planning, guidance, and support to forces in an Area of Operation. The headquarters can assume mission command of three to seven subordinate Combat Service Support Battalions depending on the assigned mission.

**State Mission:** The 371st Sustainment Brigade provides organized, trained and equipped units to protect life and property and to preserve peace, order and public safety when ordered by the governor.

**Community Mission:** The Soldiers of the 371st Sustainment Brigade participate in local, state and national programs that add value to America. The 371st Sustainment Brigade is active in its communities, offering time and support on the individual and unit levels.

**Deployment:** The 371st Sustainment Brigade Headquarters (276 Soldiers) and the 1487th Transportation Company (170 Soldiers) recently returned from deployments in Kuwait and Afghanistan, respectively, in support of overseas contingency operations.
The 121st Air Refueling Wing (ARW) provides air refueling, airlift and other services such as civil engineering, transportation, medical, security police, food services and mortuary services in support of combat and humanitarian efforts worldwide.

The 121st Air Refueling Wing’s mission is to continuously deliver worldwide air refueling, disaster response and combat support.

**COMMUNITY SUPPORT**

- Provide orientation flights for civic leaders and employers of Guard members
- Host base visitors to build local support for the unit
- Provide numerous honor guard and color guard details
- Participate in the GuardCare community outreach program, offering medical services to Ohio communities
- Conduct supply drives, providing local children with needed school supplies
- Volunteer time and logistical support to several local charities, groups and events including the Mid-Ohio Food Bank and Susan B. Komen Race for the Cure
- Raise money for local and statewide charitable organizations
- Participate in blood drives for Red Cross and Armed Services Blood Program
- Volunteer hundreds of hours toward the Family Readiness and Warrior Support program; coordinate support and supervise Special Olympics events
121st Geographically Separated Units

164TH WEATHER FLIGHT
The 164th Weather Flight is a tenant unit hosted by the 121st Air Refueling Wing at Rickenbacker International Airport (IAP) in Columbus, Ohio. The 164th is the only weather flight in Ohio and is responsible for providing specialized, tactical weather support to Army and homeland response units.

Commander
Maj Scott A. Lutz

Personnel
Assigned Strength: 11

Unit Location
Rickenbacker International Airport
Columbus, Ohio

Mission
Provide global, mission-tailored weather information and products that enhance the safety and operational effectiveness of supported Army and Air Force ground and aviation operations ... anytime, anywhere.

220TH ENGINEERING INSTALLATION SQUADRON (EIS)
The 220th EIS deploys throughout the U.S. as well as the world. Since Sept. 11, 2001, the unit has deployed more than 200 troops in support of the Global War on Terrorism (GWOT) with 38 Airmen returning from a six-month Operation Enduring Freedom deployment in Jan. 2014.

Commander
Lt Col Robert M. Panian

Personnel
Assigned Strength: 112

Unit Location
Zanesville Municipal Airport
Zanesville, Ohio

Mission
To engineer and install long-term communications such as voice/data networks, ground-to-air communications and meteorological/navigational systems in and around airfields.
The 178th Fighter Wing’s intelligence mission is to partner with the National Air and Space Intelligence Center to provide real-time Intelligence, Surveillance and Reconnaissance (ISR). While the MQ-1B Predator aircraft is not housed at the 178th, the unit provides precision and strike capabilities with remotely located aircraft from its ground control station.

The 178th Intelligence, Surveillance, and Reconnaissance Group consists of four intelligence squadrons supporting national and combatant command requirements. The 124th Intelligence Squadron performs Computer Network Exploitation (CNE) and develops related products for the 659th Intelligence Surveillance Reconnaissance Group at Fort Meade, Md. The 125th Intelligence Squadron produces Geospatial Intelligence (GEOINT) products and performs forensic all-source analysis. The 126th Intelligence Squadron supports space ground infrastructure analysis and space order of battle missions. The 127th Intelligence Squadron consists of two flights conducting technical exploitation — an Electronic Intelligence (ELINT) flight and a Foreign Material Exploitation (FME) flight.

The wing also has an expeditionary combat support mission that is comprised of the wing staff, medical group and support group.

### Community Support
- Donate time and skills to programs and projects that add value to America
- Actively participate in local events such as the Springfield Memorial Day Parade and the local Ident-a-kid Program
- Host blood drives
- Raise money for local charities, supporting local communities
178th Geographically Separated Units

123RD AIR CONTROL SQUADRON (ACS)

The 123rd ACS provides a robust control and reporting center function, an integral part of the Air Force Command, Control, Communications, Computers and Intelligence (C4I) system, to the combatant commander and can provide command, control and communications support to local, state, and federal civil authorities.

The mission tasks of the 123rd Air Control Squadron include:

• Provide battle management and command and control to assigned air operations supporting the execution of the joint force air component commander’s air tasking order.

• Provide the capability to disseminate timely and accurate combat identification information to allow efficient engagement of hostile targets and to prevent fratricide.

• Provide procedural and positive control of combat airspace during deployed operations and in a Homeland Defense role.

• Consolidate and distribute organic and non-organic sensor information into a common tactical picture providing Decision Support to key decision makers.

251ST CYBERSPACE ENGINEERING INSTALLATION GROUP (CEIB)

The mission of the 251st CEIB is to command, organize, equip, train and administer assigned and attached forces to ensure complete mission readiness in support of emergency U.S. Air Force requirements. The unit provides reliable communications and engineering installation services in support of state emergencies.

269TH COMBAT COMMUNICATIONS SQUADRON

The dual mission of the 269th Combat Communications Squadron is to rapidly deploy an integrated force capable of establishing initial and build-up command and control communications and information operations capabilities to support the war fighter during times of war and federal, state, and local agencies during homeland emergencies.

Specific capabilities include: Tactical Deployable Communications and Joint Incident Site Communications Capability
Through the 2014 federal budget process, the 179th Airlift Wing (AW) transitioned to the C-130 Hercules intra-theater airlifter after the Air Force decided to cancel the C-27J Spartan program. The wing ramped up and increased strength to support the eight new C-130H aircraft.

As of June 2014, the 179th AW maintains six of eight C-130H aircraft. Two are currently being operated at Mansfield, two are in depot maintenance and two are in a loafer program for training with Little Rock Air Force Base, Ark., and are projected to be transferred to the 179th AW in October 2014. The final two aircraft are scheduled to be received by June 2016.

With the 179th AW mission back to the C-130H aircraft, the wing will continue both its domestic and expeditionary tactical airlift mission. The aircraft is designed to deliver troops and supplies to the battlefront, by land or air. The aircraft is versatile in its landing capabilities and can land with or without a landing strip. It also utilizes a sophisticated parachute system when landing isn’t suitable. The C-130H allows the 179th AW to perform critical domestic airlift operations to fulfill federal and state requirements during times of crisis.

COMMUNITY SUPPORT

- Volunteer hundreds of hours toward Family Readiness and Warrior Support
- Provide orientation flights for civic leaders and employers of Guard members
- Host base visitors to build local support for the unit
- Provide numerous honor guard and color guard details
- Participate in the GuardCare community outreach program, offering medical services to Ohio communities
- Conduct supply drives, providing local children with needed school supplies
- Volunteer time and logistical support to several local charities, groups and events including the Mid-Ohio Food Bank, Boy Scouts and Girl Scouts of America
- Raise money for local and statewide charitable organizations
- Participate in blood drives for Red Cross and Armed Services Blood Program
200TH RED HORSE SQUADRON (RHS) AND 200TH RED HORSE SQUADRON, DETACHMENT 1

The 200th Rapid Engineer Deployable Heavy Operational Repair Squadron Engineers (RED HORSE) is a self-sufficient, mobile squadron capable of rapid response and independent operations in remote high-threat environments worldwide. RED HORSE directly supports combat air power worldwide. The 200 RHS provides air component commanders a dedicated, flexible airfield and base heavy construction and repair capability, along with many special capabilities that allow the unified component commanders to move and support missions as the air order of battle dictates.

The 200th RED HORSE was the first Air National Guard RED HORSE squadron. The unit came into existence on Sept. 20, 1971, as part of the Ohio Air National Guard.

Until 2008, the 200th RED HORSE Squadron (RHS) consisted of the 200th Headquarters, located at Camp Perry, Port Clinton, Ohio and the 201st Detachment, located at Fort Indiantown Gap, Pa. On July 20, 2008, the 200th RHS, Detachment 1 was activated and is located at the Mansfield Lahm Regional Airport. With the establishment of the 200th, Detachment 1, the 200th RHS became the first full National Guard RED HORSE squadron located in one state.
In support of Operation Noble Eagle, the 180th Fighter Wing performs the 24/7, 365 days-a-year Aerospace Control Alert (ACA) mission. Personnel and aircraft are positioned to rapidly respond at the direction of the North American Aerospace Command (NORAD) to intercept aircraft. In addition, the 180th Fighter Wing has access to military operating airspace and air-to-ground gunnery ranges suited for the capabilities of the F-16. Both Alpena Airspace Complex in Michigan and Buckeye Airspace in Ohio are supersonic, chaff/flare capable with full radar ground control interception (GCI) and Link-16 capability. Added to that, three aerial gunnery ranges; Atterbury, Ind.; Jefferson, Ind.; and Grayling, Mich., are approved for employment of precision guided munitions allowing 180th to remain proficient in its air superiority and global precision attack missions.

The 180th Medical Group supports the joint Chemical, Biological, Radiological, Nuclear and high-yield Explosives Enhanced Response Force Package and the Homeland Response Force (CERFP/HRF), providing emergency response alongside civilian emergency agencies and Army National Guard components.

The 180th Fire and Emergency Services Flight provides 24-hour joint emergency response for the Toledo Express Airport alongside the Lucas County Port Authority Public Safety Department.

The 180th Propulsion Shop is the first Pratt and Whitney 229/220 Repair Network Integration (RNI) team to have provided War Ready Engines (WRE) by rebuilding and testing 72 engines from 2009 to date in support of the Air Force and Air National Guard. These engines have been sent to coalition partners as well as U.S. Air Force installations.

COMMUNITY SUPPORT

- Contributed millions of dollars in both direct and indirect economic support to the local economy
- Provide Defense Support to Civil Authorities and the Lucas County Port Authority while maintaining mutual aid agreements with local law enforcement and emergency services
- Provide personnel and logistical support for several local charities, groups and events including Honor Flight of Northwest Ohio, Partners in Education Dragon Boat Race and various community speaking events
- Partner with American Red Cross and host three blood drives each year, donating over 700 units of blood to date
Former U.S. Rep. David L. Hobson (fourth from left) and Maj. Gen. Deborah A. Ashenhurst, Ohio adjutant general, conduct the ceremonial ribbon-cutting to open the new Hobson Cyberspace Communications Complex on May 21, 2014, in Springfield, Ohio. The advanced technological features of the state-of-the-art facility will significantly increase the resident Ohio Air National Guard units' capacity to provide critical communications infrastructure support to aid in homeland security missions as well as response operations during natural disasters and other emergencies.
### Ohio Army National Guard

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Annual Training</td>
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<tr>
<td>Service Schools &amp; Regional Training Institute</td>
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<tr>
<td>Special Training</td>
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<tr>
<td>Counter Drug Program</td>
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<tr>
<td>Recruiting Activities</td>
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<tr>
<td>Training for New Equipment</td>
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<td>Military Uniforms</td>
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<tr>
<td>Force Protection, Physical Security</td>
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<td>Technician Pay, Training and Travel</td>
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<td>Mobilization Pay, Lodging, Subsistence, Training</td>
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<td>Ground Operational Tempo Costs</td>
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<td>Air Operational Tempo Costs</td>
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<td>Safety &amp; Occupational Health</td>
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<td>Environmental Related Costs</td>
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<td>Communications and Visual Information</td>
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<td>Medical, Dental, Immunizations</td>
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<td>Distance Learning</td>
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<td>Military Support to Civilian Authorities</td>
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<td>Military Funeral Honors</td>
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<td>Army Communities of Excellence Program</td>
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<td>Automation, Automation Security, Admin Services</td>
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<td>Family Assistance</td>
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<td>Employer Support of the Guard &amp; Reserve</td>
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<td>Diversity Program</td>
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<td>Active Guard, Reserve, Active Duty Operational Support</td>
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<td>Reserve Pay and Subsistence</td>
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<td>Real Property Operations and Maintenance</td>
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<td>Weapons of Mass Destruction Team</td>
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<td>Major Construction</td>
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<td>Exercises</td>
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<td>Training Area Management &amp; Targets</td>
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<td>Special Projects &amp; Events</td>
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<td><strong>$308,268,700</strong></td>
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**Total Ohio FY-13 ARNG** $282,262,487

### Ohio Air National Guard

#### Operation and Maintenance (by base)

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<tr>
<th>Base</th>
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<tr>
<td>Rickenbacker ANG Base</td>
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<tr>
<td>Mansfield ANG Base</td>
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<td>Springfield ANG Base</td>
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#### Full-Time Technician Pay (by base)

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<td>Rickenbacker ANG Base</td>
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#### Traditional Guard Pay (by base)

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<td>Rickenbacker ANG Base</td>
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#### Active Guard/Reserve (AGR) Pay (by base)

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#### Unit and Individual Training (by base)

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#### Military Personnel - non-pay (by base)

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**Total Ohio FY-13 ANG** $326,476,020
### STATE BUDGET

Summary of State Appropriated Operating Funds (State Fiscal Year 2014)

#### GENERAL REVENUE FUNDS (GRF)

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<th>Description</th>
<th>Amount</th>
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<td>National Guard Benefits</td>
<td>$400,000</td>
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<tr>
<td>Central Administration</td>
<td>$2,692,098</td>
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<tr>
<td>Ohio Military Reserve</td>
<td>$12,308</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$8,613,883</strong></td>
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#### FEDERAL COOPERATIVE AGREEMENT

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>ANG Base Security</td>
<td>$2,919,000</td>
</tr>
<tr>
<td>ARNG Service Agreement</td>
<td>$26,436,075</td>
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<tr>
<td>ANG Operations &amp; Maintenance Agreement</td>
<td>$16,850,000</td>
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<tr>
<td>Counter Drug Operations</td>
<td>$15,000</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$46,220,075</strong></td>
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#### ROTARY

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Marksmanship Activities</td>
<td>$128,600</td>
</tr>
<tr>
<td>Camp Perry Clubhouse and Rental</td>
<td>$978,846</td>
</tr>
<tr>
<td>Property Operations/Management</td>
<td>$534,304</td>
</tr>
<tr>
<td>ONG Maintenance</td>
<td>$62,000</td>
</tr>
<tr>
<td>Military Medal of Distinction</td>
<td>$5,000</td>
</tr>
<tr>
<td>Community Match Armories</td>
<td>$350,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,058,750</strong></td>
</tr>
</tbody>
</table>

**TOTAL STATE FUNDS**

$56,892,708

Ohio Gov. John R. Kasich and Myles Eckert (center, behind wreath) are joined by Maj. Gen. Deborah A. Ashenhurst (left), Ohio adjutant general, and other cabinet members during the annual Governor’s Wreath-Laying Ceremony honoring fallen Ohio service members during Memorial Day weekend, on May 22, 2014, in the Statehouse Atrium in Columbus. Eckert, son of the ceremony’s guest speaker and Gold Star Wife Tiffany Eckert, made national news earlier this year as the boy whose $20 gift to an Ohio National Guard Airman sparked an effort that has raised $1 million for children of fallen service members.
The Adjutant General’s Department faces the challenge of providing adequate facilities to support the state’s military structure. The Directorate of Installation Management and Resources is responsible for the acquisition, inventory, maintenance and repair of all state-owned and -operated real property of the Adjutant General’s Department, Ohio Air and Army National Guard, Ohio Military Reserve and Ohio Naval Militia. The Ohio Army National Guard has five major training sites throughout the state. Three of these training sites have live fire ranges — Camp Ravenna Joint Military Training center, Camp Sherman Military Training Center and Camp Perry Military Training Center. We also have four enclaves: Defense Supply Center Columbus (DSCC), Mansfield Armed Forces Reserve Center, Springfield Armed Forces Reserve Center and Rickenbacker Army Enclave.

We maintain 48 readiness centers (35 owned by the state, 13 federally licensed to the state), 12 field maintenance shops, two Army aviation support facilities, a combined support maintenance shop, a United States Property and Fiscal Office warehouse and a unit training equipment site. With various other facilities such as barracks, storage buildings and classrooms, our total square footage of Army National Guard facilities in the state is just over 7.5 million.

The Ohio Army National Guard completed 118 sustainment, restoration and modernization projects in 30 different locations across the state for a total expenditure of $11.8 million ($9.6 million federal, $2.2 million state). Additionally, we were able to accomplish seven “end of year” projects totaling $550,000. These were primarily at Camp Perry and enhanced the capabilities of the training center for our Soldiers. We also completed 866 routine, recurring and unscheduled maintenance projects/services in 47 different locations totaling over $715,000 ($470,000 federal, $245,000 state). The inter-service connection agreements for the photovoltaic fields at Toledo and Walbridge were completed this year, bringing both sites to full operation.

We continue to transform and modernize our training centers to be capable of providing venues to accomplish all pre-mobilization tasks for Ohio Soldiers as well as Soldiers from visiting states. We completed a Humvee Egress Assistance Trainer building and an Engagement Skills Trainer building at Camp Perry. We completed phase one of our Hutment Replacement Project which included 23 new hutments. We opened bids for phase two at $2.6 million. It consists of an additional 81 hutments and will complete the project. Additionally, we are completing a demolition project to remove 174 hutments that are no longer usable nor economical to repair. At the Camp Ravenna Joint Military Training Center we completed a demolition project that removed an old headquarters building that was no longer safe to occupy.

Construction of the Delaware Training and Community Center, consisting of over 65,000 square feet of space continues. This is a $14 million project scheduled to be completed in October 2014. The expansion of the field maintenance shop at Camp Sherman is at 50 percent completion. This project adds almost 7,000 square feet to the existing structure at a cost of $3.3 million and will also be completed by October 2014. The Camp Ravenna Joint Military Training Center water and sewer line extension project, estimated at $5.2 million, is advertised for bids. This project will significantly enhance the capabilities of the training site. It is scheduled for completion within one year of the notice to proceed.
**FISCAL YEAR 2014 PROJECTS**

<table>
<thead>
<tr>
<th>Location</th>
<th># Projects</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Akron</td>
<td>3</td>
<td>$590,970</td>
</tr>
<tr>
<td>Alliance</td>
<td>2</td>
<td>$30,460</td>
</tr>
<tr>
<td>Brookpark</td>
<td>3</td>
<td>$710,254</td>
</tr>
<tr>
<td>Camp Perry</td>
<td>38</td>
<td>$3,663,547</td>
</tr>
<tr>
<td>Camp Ravenna</td>
<td>13</td>
<td>$2,171,771</td>
</tr>
<tr>
<td>Camp Sherman</td>
<td>1</td>
<td>$74,256</td>
</tr>
<tr>
<td>Chagrin Falls</td>
<td>4</td>
<td>$43,729</td>
</tr>
<tr>
<td>Chillicothe</td>
<td>1</td>
<td>$50,000</td>
</tr>
<tr>
<td>Cleveland Green Road</td>
<td>1</td>
<td>$400,000</td>
</tr>
<tr>
<td>Coshocton</td>
<td>2</td>
<td>$48,681</td>
</tr>
<tr>
<td>DSCC</td>
<td>4</td>
<td>$124,277</td>
</tr>
<tr>
<td>Dover</td>
<td>2</td>
<td>$107,142</td>
</tr>
<tr>
<td>Kettering</td>
<td>1</td>
<td>$1,141</td>
</tr>
<tr>
<td>Lima</td>
<td>1</td>
<td>$35,000</td>
</tr>
</tbody>
</table>

**Total** $11,788,503

Federal, state and local officials including U.S. Rep. Pat Tiberi (fourth from left); Maj. Gen. Deborah A. Ashenhurst (fifth from left), Ohio adjutant general; and state Rep. Andrew Brenner (third from right) conduct a groundbreaking ceremony Aug. 23, 2013, for the Ohio National Guard’s Delaware Training and Community Center. The TACC, which will serve as a readiness center for multiple Ohio Army National Guard units, will be co-located with the existing Delaware Community Center YMCA. Construction of the 94,000-square-foot Delaware TACC is estimated to be completed in October 2014.

**Air National Guard Facilities**

<table>
<thead>
<tr>
<th>Bases/Wings</th>
<th>Acres</th>
<th>*Sq Ft</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blue Ash</td>
<td>12.24</td>
<td>51,160</td>
</tr>
<tr>
<td>Camp Perry</td>
<td>431.00</td>
<td>125,387</td>
</tr>
<tr>
<td>Mansfield</td>
<td>290.00</td>
<td>344,967</td>
</tr>
<tr>
<td>Rickenbacker</td>
<td>172.73</td>
<td>473,656</td>
</tr>
<tr>
<td>Springfield</td>
<td>181.14</td>
<td>452,393</td>
</tr>
<tr>
<td>Toledo</td>
<td>135.36</td>
<td>381,299</td>
</tr>
<tr>
<td>Zanesville</td>
<td>12.68</td>
<td>38,764</td>
</tr>
</tbody>
</table>

*Square foot under roof
The Ohio National Guard is a leader in the deployment of green behaviors and technologies using renewable energy sources to provide electric power for existing facilities, reduce the quantity of electric consumption, demand charges and reduce harmful emissions. In State Fiscal Year 14, over 2.0 megawatts of solar energy was produced by our six facilities with solar capabilities.

The Ohio National Guard continues its efforts to meet mandated energy conservation goals by pursuing alternative energy sources, such as wind, to reduce overall consumption as well as our carbon footprint.

Accomplishments
- Over 2.0 megawatts of electricity were produced in FY14
- $204,006 was saved through solar energy from six locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Peak Capacity</th>
<th>KWh produced Fed. FY</th>
<th>FY 2014 Savings</th>
</tr>
</thead>
<tbody>
<tr>
<td>180th Toledo (Air)</td>
<td>1.593 Mwh</td>
<td>1,132,220</td>
<td>$128,349</td>
</tr>
<tr>
<td>200th Camp Perry (Air)</td>
<td>189 KW</td>
<td>116,821</td>
<td>$11,338</td>
</tr>
<tr>
<td>Camp Perry (Army)</td>
<td>538 KW</td>
<td>247,487</td>
<td>$56,971</td>
</tr>
<tr>
<td>Camp Ravenna Joint Military Training Center (Army)</td>
<td>25 KW</td>
<td>23,504</td>
<td>$1,175</td>
</tr>
<tr>
<td>Toledo Readiness Center (Army)</td>
<td>81 KW</td>
<td>68,697</td>
<td>$6,173</td>
</tr>
<tr>
<td>HQ Beightler Adjutant General’s Department</td>
<td>75 KW</td>
<td>54,526</td>
<td>Net-Zero</td>
</tr>
<tr>
<td><strong>Total Savings for FY14</strong></td>
<td></td>
<td></td>
<td><strong>$204,006</strong></td>
</tr>
</tbody>
</table>
The Ohio National Guard Scholarship Program (ONGSP) is a benefit promised by the state of Ohio and earned by our members for their service. It is not a grant or an entitlement program. Those who join the National Guard in the post-9/11 era have been virtually guaranteed to see at least one tour of duty fighting the nation’s wars, in addition to their obligation to respond to natural and man-made disasters here at home. The National Guard scholarship is one way the state of Ohio has decided to repay National Guard members for their service and their sacrifice.

The scholarship program also functions to support organizational goals of maintaining readiness to meet those mission requirements. It is the most important recruiting tool we have.

Anecdotal evidence and statistical analysis demonstrate that the scholarship program has been critical in meeting our obligation to fully staff our units. Our ability to meet this obligation is an important reason the Ohio National Guard is the fifth largest in the nation, at more than 16,000 Soldiers and Airmen.

The ONGSP supports other strategic objectives of the state of Ohio. By encouraging young Ohioans to go to school in Ohio, and to serve in the Ohio National Guard, the scholarship program increases the chances that Ohio’s best and brightest will stay in Ohio, making Ohio a more desirable location for businesses and corporations to establish operations.

The ONGSP has enjoyed great support by Ohio’s legislators and governors. Since the year 2000, we have not had to limit support for any of our members who chose to use the scholarship program. That is not an easy obligation for the state to manage. Actual program costs are the product of thousands of individual decisions made by our members, by educational costs over which we have no control, and by ever-changing deployment requirements for both the state and federal missions.

The ONGSP office, under the direction of the vice chief of the joint staff, is responsible for the centralized administration of the program. This includes budget preparation, establishing policies and procedures, recoupment processes and enforcing the provisions of 5919.34, Ohio Revised Code.

The ONGSP awards an average of 5,440 scholarships each academic year. Of the awarded scholarships, about 85 percent are for students attending public institutions of higher education. State-assisted institutions are paid 100 percent of students’ tuition, which has been defined by the Ohio Board of Regents to include basic and instructional fees, while private schools are paid the average per-student tuition charges of state-assisted universities.

In Fiscal Year 2014, 5,072 scholarships were awarded to scholarship applicants. The Ohio National Guard paid 779 scholarships for summer 2013 term, 2,117 scholarships for the fall 2013 term, 2,137 scholarships for the winter 2014 term and 38 scholarships for the spring 2014 term.

The total appropriation for the program in 2014 was $16,711,514. The total obligation for 2014 was $17,810,779, with the difference being covered by monies available in the Ohio National Guard Scholarship Reserve Fund.
OHIO NAVAL MILITIA

The Ohio Naval Militia (ONM) is an organized, unarmed all-volunteer naval unit that has been serving the state of Ohio since 1896. The ONM serves under the direction of the adjutant general and the governor of the state of Ohio per Chapter 5921 of the Ohio Revised Code.

The ONM is based at the Camp Perry Joint Training Center, just outside of Port Clinton on the shores of Lake Erie. Safety is a primary concern for the ONM and members perform extensive training at every drill/patrol at Camp Perry during the months of November through March. Classroom training during the winter includes GPS, radar, radio communications, CPR/AED and first responder first aid. Members who are Certified Division of Watercraft instructors also volunteer their time to conduct the Ohio Basic Boater Education Class. Other classes include leadership team building, navigation, patrol vessel operations, safe boat operations and basic military and seamanship training for members who have never served in the military.

During April through October each year, the ONM uses its two boats to patrol the Camp Perry range impact area to keep boaters out of the Lake Erie danger zone, directly behind the Camp Perry ranges, when in use.

OHIO MILITARY RESERVE

The Ohio Military Reserve (OHMR) is a state defense force authorized under 38 U.S. Code section 109(c) and Chapter 5920 of the Ohio Revised Code. The OHMR is a constituent part of the Adjutant General’s Department and within the chain of command of the adjutant general and the governor of the state of Ohio.

The purpose of the OHMR, according to 5920(A) of the Ohio Revised Code, is to exist as a force “capable of being expanded and trained to defend this state whenever the Ohio National Guard, or a part thereof, is employed so as to leave this state without adequate defense.” Upon declaration of emergency, the governor may call upon the OHMR to aid civil authorities and promote the health, safety and welfare of the citizens of Ohio.

In 2009, the adjutant general directed a transformation of the OHMR into a brigade-sized organization with appropriate rank and organizational structure and assigned it a new mission. This new mission focuses on FEMA emergency support functions (ESF) 6 and 7. ESF 6 provides support to the coordination of volunteer activities and ESF 7 supports the operation of warehouses, distribution centers and support facilities in the event of a state emergency. This transformation has three phases. The first phase was integration, which ended in September 2010. In the second phase, the OHMR became operationally capable during Federal Fiscal Year 2011. The third phase resulted in the OHMR becoming fully operationally capable in 2013 with sustainment training commencing in 2014.

Enlistment in the OHMR is voluntary. Members are not paid for their drill time and uniforms and equipment must be individually purchased. If called to state active duty, the Ohio Revised Code provides for their compensation.
2014 ANNUAL REPORT
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Office of Public Affairs
Ohio Adjutant General's Department
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Web site: ong.ohio.gov

Social Media Outlets

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