

The Ohio Adjutant General's Department



2009 Annual Report

When called, we respond with ready units.



The Honorable Ted Strickland
Governor of Ohio
77 South High Street
Columbus, Ohio 43215

Dear Governor Strickland,

I am pleased to present you with the Adjutant General's Department annual report for 2009. It contains financial information for the state's fiscal year from July 1, 2008 through June 30, 2009 and highlights the department's training year, which extends through September 2009.

As the ninth year of the Global War on Terrorism comes to an end, I am extremely proud of the achievements of the men and women of the Ohio National Guard who continue to answer the call to duty. The Ohio National Guard has deployed more than 18,000 Soldiers and Airmen in support of overseas contingency missions; more than 2,000 troops deployed during the 2009 training year.

Our troops conducted humanitarian missions in El Salvador and here at home during our annual GuardCare operation in Preble County, providing much-needed care to medically-under served populations. Nearly 1,100 troops were deployed to assist in recovery efforts following Hurricane Gustav, the biggest storm of the 2008 season, which triggered the largest evacuation in U.S. history, claimed more than 150 lives and cost Americans \$4.3 billion.

Closer to home, Ohio supported neighboring Kentucky with vehicles and equipment during severe snowstorms, and within Ohio's borders, Ohio National Guard Soldiers and Airmen responded to the H1N1 incident by planning, coordinating and executing all facets of the strategic national stockpile.

We made substantial strides in domestic operations, securing funding from NGB to purchase key upgrades to our Joint Emergency Operations Center and communications equipment for the JTF 73 and LNO program. We also developed the Emergency Management Handbook for state and local emergency management and response authorities and developed a cooperative plan with the Ohio Department of Rehabilitation and Correction to deal with potential unrest in Ohio's prisons.

It is a testament to Ohio's young men and women that in spite of the demands placed on Guardmembers, their Families and employers, Ohio's recruiting and retention efforts continued to exceed expectations. At the end of the 2009 fiscal year, the Ohio Army National Guard and Ohio Air National Guard were at 109 percent and 114 percent of their authorized strength, respectively. Our personnel strength was 16,538. I attribute this feat to leadership at all levels within the organization, who continue to attract, train and mentor our Soldiers and Airmen at the highest levels.

I hope this report demonstrates that while our federal responsibilities continue to call upon members of the Ohio National Guard for support, the heart of the organization remains within the boundaries of the state, capable to respond when called and serve Ohio's citizens.

Sincerely,

Gregory L. Wayt
Major General
The Adjutant General



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A soldier in camouflage uniform is interacting with a young child. The child is wearing a blue hooded raincoat with white polka dots and a pink strap. The soldier is wearing a tan helmet and a camouflage jacket. The background is blurred, showing other people.

MISSION:

“When called, we respond with ready units to execute federal, state and community missions.”

VISION:

“To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airmen and Civilians, and to be respected for its leadership and ability to produce and employ ready units that epitomize the values of integrity, excellence, reliability and trust.”

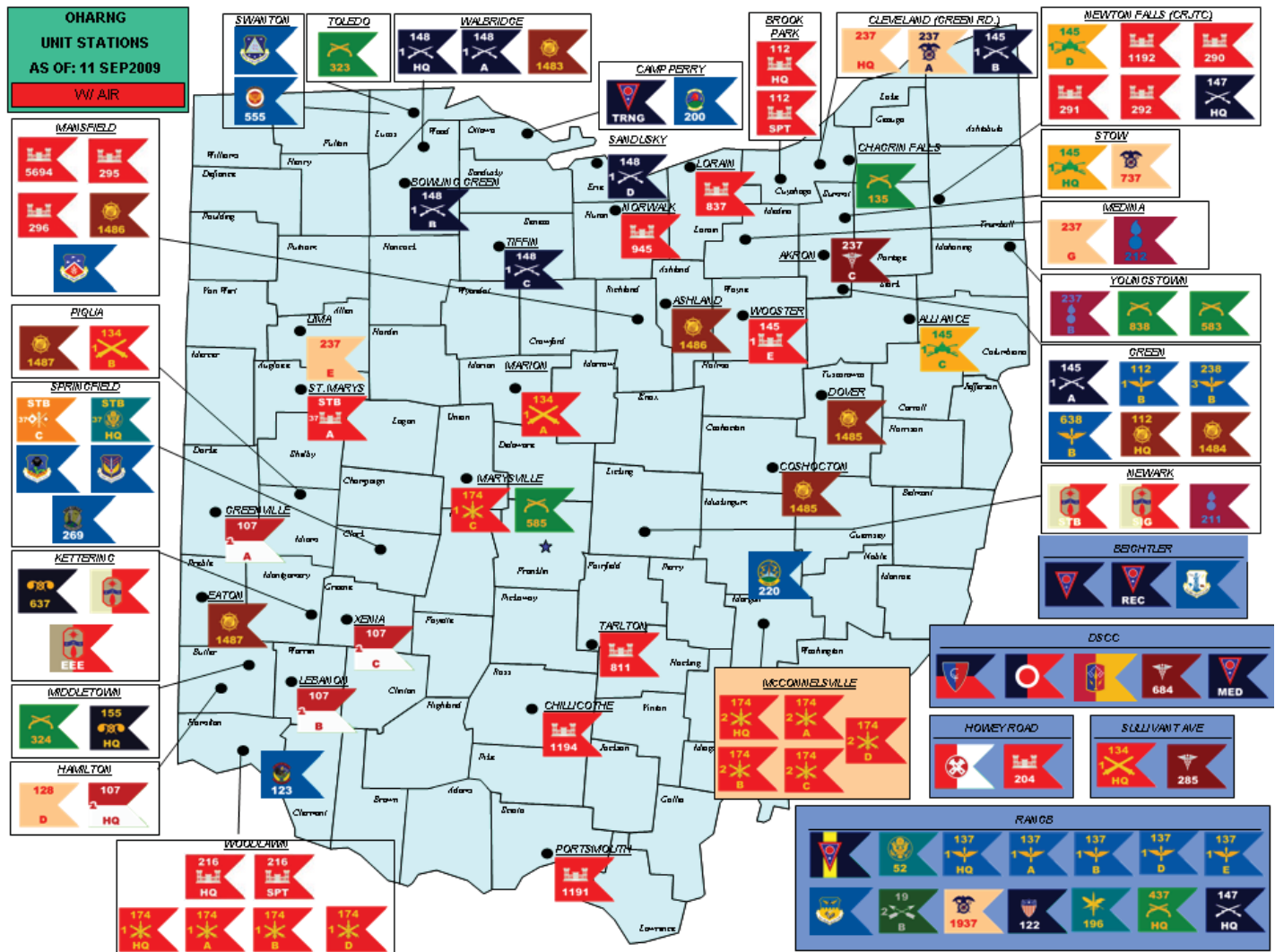
VALUES:

Integrity
Excellence
Reliability
Diversity
Global Teamwork
Trust

PURPOSE:

“To serve the Citizens of Ohio and America by fulfilling our state and federal military role of providing public safety when ordered by the Governor or support of the National Military Strategy when ordered by the President.”

THE DEPARTMENT AT A GLANCE



The Adjutant General's Department, which provides military organization for the state's militia, is comprised of the Ohio National Guard, the Ohio Military Reserve, the Ohio Naval Militia and the Selective Service System.

The Ohio National Guard, Army and Air, is the organized military force of the state, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force. The Guard also may be ordered by the governor to serve the state by

protecting persons and property from disasters—man-made or natural—and suppressing or preventing riot, insurrection, invasion or violence.

The governor, as commander-in-chief of the state militia, appoints the adjutant general to serve during his term in office. Maj. Gen. Gregory L. Wayt, who was appointed Ohio's 80th adjutant general July 1, 2004, continued in that capacity throughout this reporting period.

Maj. Gen. Harry "A.J." Feucht served as assistant adjutant general for Air and Maj. Gen. Matthew L. Kambic served as assistant adjutant general for Army throughout the reporting period.

In 2009, state authorization levels for personnel were 10,258 for Army and 4,682 for Air. At the close of the 2009 federal fiscal year, the number of personnel assigned to the Ohio National Guard reached more than 16,500 traditional Guardmembers, 11,210 Army and 5,328 Air.

Typically, these men and women volunteer one weekend a month and an additional 15 days a year in service-related career fields. These "traditional Guardmembers" are supported by a full-time staff of state employees, federal technicians and Active Guard/Reserve personnel dispersed at various locations



around the state. Headquarters for the organization is located at the Maj. Gen. Robert S. Beightler Armory in northwest Columbus.

Ohio's Army National Guard is comprised of five major commands: the 16th Engineer Brigade, 37th Infantry Brigade Combat Team, 73rd Troop Command, 371st Sustainment Brigade and the 174th Air Defense Artillery Brigade, fulfilling a wide range of missions. The assistant adjutant general for Army ensures mission accomplishment and adherence to Department of Defense, U.S. Army, National Guard Bureau and state military policies with the support of an active component senior

Army advisor and the Ohio National Guard chief of the joint staff.

The Ohio Air National Guard is comprised of the 121st Air Refueling Wing, 178th and 180th Fighter Wings and the 179th Airlift Wing, which deploy worldwide to fulfill aerial refueling missions, no-fly zone enforcement and air transport requirements. With the aid of Ohio's Air National Guard chief of staff, the assistant adjutant general for Air oversees the activities of the four flying units as well as seven subordinate Air National Guard units in the state.

At the close of the 2009 fiscal year, the Ohio National Guard maintained

a presence in 38 of the state's 88 counties. Ohio's Air Guard units are dispersed in seven geographic locations—Columbus, Toledo, Springfield, Cincinnati, Mansfield, Zanesville and Port Clinton—and the state's Army Guard units occupy several training sites and 52 readiness centers statewide.

Though the Adjutant General's Department keeps its focus on the diverse needs of the future, it retains the historical precedent of the Citizen-Soldier, committed to meeting the needs of the community, state and nation.

PERSONNEL FIGURES

ONG End Strength

Army	11,210
Air	5,328
Total	16,538

Full-time Staffing

AGR - Army.....	769
AGR - Air.....	472
Technician - Army	836
Technician - Air	1,201
State	351
Total	3,629



CIVIL SUPPORT

The Ohio National Guard community relations program has grown exponentially over the past several years despite continued deployments in support of overseas contingency operations. Our presence within the state has succeeded in bolstering ties to the public and reassuring Ohio citizens of our commitment and ability to respond to our state and community missions. Though many activities begin and end at the unit, such as participation in local charitable events, others often require coordination at state and sometimes national levels. Regardless of the size or scope of such events, the Guard's community relations program continues



to emphasize that our dedication to service begins at home.

In 2009, the Ohio National Guard received 339 requests to support community events with Army and Air Guard flyovers, bands, equipment, personnel, speakers and Color Guards. Our service members supported 240 of those requests; the rest were declined due to legal, time, personnel or equipment constraints.

Guard members also respond to requests for aid during natural disasters throughout the state, and conduct annual programs such as GuardCare, which gives Guard-trained medical technicians an opportunity for hands-on training

while providing much needed health care to Ohio's medically underserved.

Started in 1995, GuardCare is a partnership between the Ohio Department of Health, the Ohio National Guard and local health departments. ODH selects a community annually and provides funding for the services, while the Ohio National Guard provides medical personnel and equipment to conduct the event through resources provided in conjunction with the Innovative Readiness Training program at National Guard Bureau. The program also offers local health departments the opportunity to highlight programs and promote health initiatives.

Preble County was selected for the 2009 GuardCare event. The Ohio National Guard Medical Detachment performed services including vision, hearing and dental screenings, physical examinations, EKGs, laboratory screenings and immunizations over two weekends in 2009 – Aug. 8-9 and 15-16. Hosted at Eaton High School in Eaton, Ohio,



the ONG Medical Detachment, in cooperation with the Ohio Department of Health and the Preble County Combined Health District, provided free health services to 440 area residents. The 2009 exercise marked the 15th year of Ohio National Guard participation in GuardCare. We have provided medical services to about 8,500 Ohio citizens over this time period. The Ohio Department of Health has selected Carroll County to host the 2010 Guard Care mission.

The Ohio National Guard also assisted local authorities by providing logistical, medical and security assets and support in response to the H1N1 flu outbreak in April 2009. In addition to civil support missions within the state, Guardmembers are occasionally mobilized to assist other state National Guards in times of dire need. The Ohio National Guard also assisted



neighboring Kentucky with a loan of 55 Humvees during a snow emergency.

In the last days of August 2008, Hurricane Gustav struck the Gulf Coast. The storm blew through Louisiana, causing 43 deaths and leaving about 1.5 million people without power in the state.



The Ohio National Guard, both Army and Air, quickly responded to a request for assistance from Louisiana Governor Bobby Jindal, and in the first days of September, deployed to assist in recovery efforts. Soon after, the storm surge from Hurricane Ike blew ashore causing several additional deaths and power outages.

More than 1,100 Ohio National Guardmembers mobilized to provide much-needed support to the citizens of Louisiana.

ROLL CALL 2009

ARMY

OPERATION IRAQI FREEDOM

135th Military Police Company
1st Battalion, 137th Aviation Regiment
B Troop, 2nd Battalion, 107th Cavalry Regiment
C Troop, 2nd Battalion, 107th Cavalry Regiment
1192nd Engineer Company
1483rd Transportation Company
585th Military Police Company
Headquarters and Headquarters Company, 16th Engineer Brigade
*37th Infantry Brigade Combat Team
*371st Sustainment Brigade
*583rd Military Police Company

OPERATION ENDURING FREEDOM

*Company B, 2nd Battalion, 19th Special Forces Group
204th Engineer Detachment
Operational Mentorship & Liaison Team 1.2
Operational Mentorship & Liaison Team 1.3

OPERATION NOBLE EAGLE

Headquarters and Headquarters Battery, 174th Air Defense Artillery Brigade

MULTI-NATIONAL FORCE AND OBSERVERS

*1st Battalion, 145th Armor Regiment

**Indicates unit mobilized during the 2008 reporting year and redeployed in 2009*

AIR

OVERSEAS CONTINGENCY OPERATIONS

121st Air Refueling Wing	178th Fighter Wing
179th Airlift Wing	180th Fighter Wing
200th RED HORSE Squadron	220th Engineering Installation Squadron
164th Weather Flight	251st Combat Communications Group
123rd Air Control Squadron	269th Combat Communications Squadron
555th Air Force Band	

**The Air National Guard normally deploys its members as individuals rather than units. Each of these units have deployed Airmen in support of current overseas operations.*



The Ohio National Guard deployed more than 2,000 Soldiers and Airmen during the 2009 training year. Our troops continued to support overseas contingency operations including Operations Iraqi and Enduring Freedom as well as Operation Noble Eagle – the homeland defense mission. In conjunction with the National Guard Bureau's State Partnership Program, Ohio and Hungary teamed to contribute three Operational Mentor and Liaison Teams during this reporting period.

The Operational Mentor and Liaison Team (OMLT) program is an important part of the NATO-International Security Assistance Force contribution toward the development of the Afghan National Army (ANA). OMLTs provide training and mentoring to the ANA and serve as a liaison capability between ANA and ISAF forces, coordinating the planning of operations and ensuring that the ANA units receive necessary enabling support, including close air support, casualty evacuation and medical evacuation.

Under OMLT mentorship, the ANA's capabilities are increasing steadily. As of October 2009, 28 Kandaks (Battalions) and 11 Headquarters (2 Corps and 9 Brigades) have been assessed as fully capable of conducting independent operations at battalion level. To date, 27 nations have contributed or have pledged to contribute to the OMLT program: Albania, Australia, Belgium, Bulgaria, Canada, Croatia, Denmark, Finland, France, Germany,

Greece, Hungary, Italy, Latvia, the Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, The former Yugoslav Republic of Macedonia, Turkey, the United Kingdom and the United States.

About 450 troops from the Ohio Army National Guard's 1st Battalion, 145th Armored Regiment, also deployed to support the NATO Multi-national Force and Observers (MFO) mission in the Sinai. The MFO supervises implementation of the security provisions of the Egyptian-Israeli Treaty of Peace and employs best efforts to prevent any violation of its terms. The peace treaty establishes four security zones, three in the Sinai in Egypt and one in Israel along the international border.

The United States' main contribution to the MFO is a battalion responsible for all operations within the southern sector of Zone C and the operation and security of MFO's South Camp. The battalion is composed of four rifle companies and a headquarters company and staffs five control points and six observation points, and at South Camp provides perimeter security in addition to operating the entry control point and providing a quick reaction force. The 1st Battalion, 145th Armored Regiment of the Ohio National Guard assumed responsibility of the U.S. battalion in November 2008 and completed their tour in September 2009.



STATE PARTNERSHIP PROGRAM



In 2009, the Ohio National Guard completed its 17th year of membership in the National Guard State Partnership Program. Our exchanges with partners Hungary and Serbia increased from 27 in 2008 to 39 in 2009, including three joint Ohio-Hungarian Operational Mentor and Liaison Team (OMLT) deployments to Afghanistan.

OMLTs support the North Atlantic Treaty Organization (NATO) International Security Assistance Force (ISAF) in the development of the Afghan National Army by providing training and mentorship. Combined training between the Hungarian and Ohio forces began in September 2008 with the first deployment in February 2009. Other cooperation with Hungary included family outreach, casualty assistance, noncommissioned officer development

and recruiting and retention events.

The 2009 training year also brought increased exchanges with Serbia following a tumultuous year in 2008 when Kosovo declared independence and a negative reaction in Serbia caused a temporary closure of the U.S. Embassy. We completed 27 events with Serbia, two also included Hungary.

Several events focused on officer and noncommissioned officer professional development and training. Other events focused on logistics, casualty assistance, training management and engineer and air defense artillery familiarization.

A consistent theme in our exchanges with both partner countries is noncommissioned officer professional development as well as officer-NCO relationships. In the summer of 2009, NCOs from Serbia and Hungary attended two rotations of the Ohio Army Na-



tional Guard's one-week long Total Army Instructor Training Course (TAITC) and a two-week long follow on Basic Noncommissioned Officer Course (BNCOC) at the 147th Regiment (Regional Training Institute) at Rickenbacker Army Enclave in Columbus. The international students integrated into the classes with their U.S. counterparts and completed the courses.

Six Serbians attended BNCOC and TAITC from June 5-27, 2009 and six Serbians and 10 Hungarians attended BNCOC and TAITC from July 21 through Aug. 12, 2009. A total of 26 foreign armed services graduated Ohio National Guard leadership courses in FY09.

Completed Events FY 2009				
Event	Partner Country	Event Type	Funding Source	Event Cost
Ohio Dept. of Development Delegation	Hun/Ser	CONF	SELF	
OMLT 9.2 Departure Ceremony	Hungary	CONF	STATE	\$8,800.00
Staff Familiarization & Professional Development Part 1	Serbia	FAM	EUCOM	\$18,055.00
NGB IA SPP Workshop	Serbia	CONF	NGB	\$11,500.00
MC 09 Workshop	Serbia	CONF	STATE	\$4,500.00
Ministry of Youth and Sports	Serbia	FAM	SELF	\$11,000.00
CoS/DS Staff Mgt Roles & Responsibilities	Serbia	FAM	EUCOM	\$18,275.00
Platoon Leader & Platoon Sgt Relationship	Serbia	TCT	EUCOM	\$10,284.00
PKO Lessons Learned Co CMDR & 1SG	Serbia	TCT	EUCOM	\$10,284.00
Mob Station Personnel and Logistics Support	Serbia	FAM	EUCOM	\$22,917.00
Casualty Assistance Management Process	Hungary	FAM	EUCOM	\$4,281.00
Family Program Outreach	Hungary	FAM	NGB	\$5,386.50
Units and Staffs Readiness Evaluation Process	Serbia	FAM	EUCOM	\$11,824.00
Serbian MCPC	Serbia	CONF	EUCOM/STATE	\$10,550.00
NCO Professional Instructor Development	Serbia	EXCH	EUCOM	\$19,372.00
August EN Exchange Site Survey	Serbia	CONF	EUCOM/STATE	\$21,300.00
OMLT 9.3 Leader Recon	Hungary	CONF	EUCOM	\$8,700.00
Crash Fire Rescue Seminar – Papa Air Base	Hungary	TCT	EUCOM	\$11,750.00
SAF Academy/ROTC Exchange	Serbia	FAM	EUCOM	\$26,204.00
174 ADA Command Visit OMLT 9.2	Hungary	CONF	STATE	\$8,500.00
Balkan Staff Officer Course	Serbia	CONF	STATE	\$16,000.00
TAITC 6-11 June BNCOC 12-27 June	Serbia	BNCOC	IMET	\$16,824.00
Recruiting & Retention Programs	Hungary	TCT	EUCOM	\$9,771.00
Staff FAM & Prof Dev Part II	Serbia	FAM	EUCOM	\$7,917.00
ADA Unit Level FAM 174th ADA	Serbia	UFAM	EUCOM	\$22,057.00
EUCOM TAG Conference	EUCOM	CONF	EUCOM	\$3,890.00
Coordination Visit HU/SER	Hun/Ser	CONF	STATE	\$9,300.00
TAG Visit to Serbia	Serbia	CONF	EUCOM	\$2,312.00
Ohio TAG Visit - Hungary	Hungary	CONF	EUCOM	\$1,200.00
OMLT 9.1 Welcome Home	Hungary	CONF	EUCOM	
AT Training Management TCT	Serbia	TCT	EUCOM	\$14,358.00
Bilateral Defense Consultations	Serbia	CONF	EUCOM	\$4,349.00
TAITC-BNCOC 21 July - 12 Aug.	Serbia	BNCOC	IMET	\$16,824.00
BNCOC 27 July - 12 Aug.	Hungary	BNCOC	SELF	\$21,580.00
OMLT 9.1 Welcome Home	Hungary	CONF	STATE	\$2,800.00
Senior Leader Visit – EN ULTCT	Serbia	CONF	STATE	\$2,500.00
Engineer ULTCT	Serbia	ULTCT	EUCOM/STATE	\$145,000.00
Serbian President Visit to Ohio	Serbia	CONF	SERBIA	
Parliamentarian DVOT to Columbus	Serbia	DVOT	OSD	
				\$540,164.50

ALL GAVE SOME...



SPC Todd M. Bates
135th Military Police Company
Brook Park, Ohio
Dec. 10, 2003



SSG Aaron T. Reese
135th Military Police Company
Brook Park, Ohio
Dec. 10, 2003



SGT Michael C. Barkey
1484th Transportation Company
Akron, Ohio
July 7, 2004



PFC Samuel R. Bowen
216th Engineer Battalion
Hamilton, Ohio
July 7, 2004



SPC Ryan A. Martin
216th Engineer Battalion
Chillicothe, Ohio
Aug. 20, 2004

SOME GAVE ALL



SGT Anthony M. Vinnedge
107th Armored Cavalry Regt.
Hamilton, Ohio
July 5, 2007



1LT Charles L. Wilkins III
216th Engineer Battalion
Chillicothe, Ohio
Aug. 20, 2004



LTC Kevin Sonnenberg
180th Fighter Wing
Toledo, Ohio
June 15, 2007



SGT Jeremy M. Hodge
612th Engineer Battalion
Walbridge, Ohio
Oct. 10, 2005



SFC Daniel J. Pratt
211th Maintenance Company
Newark, Ohio
Nov. 3, 2005



SFC Daniel B. Crabtree
Co. B, 2-19th Special Forces
Columbus, Ohio
June 8, 2006

STATE AND FEDERAL FUNDING

The National Guard Bureau serves as administrator of funds appropriated by Congress each year and apportions the funds to the states and territories in support of the National Guard. During the 2009 federal

fiscal year, which ran from Oct. 1, 2008 - Sept. 30, 2009, Ohio's allotment of \$734,812,584 in federal funds was authorized and expended as noted in the table below.

SUMMARY OF FEDERAL APPROPRIATED FUNDS FY09

OHIO ARMY NATIONAL GUARD

Annual Training	18,034,600
Service Schools & RTL	17,250,000
Special Training	1,393,200
Army Continuing Education Program	1,954,300
Counter Narcotics Program	854,000
Recruiting Activities	9,218,400
Training for New Equipment	751,000
Military Uniforms	4,292,000
Force Protection, Physical Security	1,656,900
Technician Pay, Training and Travel	47,513,500
Mobilization Pay, Lodging, Subsistence, Training	7,341,932
Ground Operational Tempo Costs	26,110,500
Air Operational Tempo Costs	1,183,800
Safety & Occupational Health	204,800
Environmental Related Costs	965,300
Communications and Visual Information	1,909,600
Medical, Dental, Immunizations	1,506,600
Distance Learning	42,500
Military Support to Civilian Authorities	202,500
Military Funeral Honors	1,548,100
Army Communities of Excellence Program	97,900
Automation, Automation Security, Admin Services	2,293,100
Family Assistance	2,100,100
ESGR	70,800
Diversity Program	4,200
AGR/ADOS	48,886,812
Reserve Pay and Subsistence	35,610,300
Real Property Operations and Maintenance	11,844,600
Weapons of Mass Destruction Team	262,500
Major Construction	79,980,186
Exercises	1,940,600
Training Area Management & Targets	649,100
Special Projects & Events	103,200

TOTAL\$327,776,930

OHIO AIR NATIONAL GUARD

Operation and Maintenance (by base)	
Rickenbacker Airport	\$ 33,022,122
Mansfield ANG Base	\$ 35,101,600
Springfield ANG Base	\$ 58,744,900
Toledo ANG Base	\$ 42,200,200
Subtotal	\$ 169,068,822
Military Construction (by base)	
Rickenbacker Airport	\$ 26,100
Mansfield ANG Base	\$ 597,875
Springfield ANG Base	\$ 919,300
Toledo ANG Base	\$ 481,200
Subtotal	\$ 2,024,475
Full-Time Technician Pay (by base)	
Rickenbacker Airport	\$ 23,962,388
Mansfield ANG Base	\$ 16,576,642
Springfield ANG Base	\$ 36,830,200
Toledo ANG Base	\$ 21,700,000
Subtotal	\$ 99,069,230
Traditional Guard Pay (by base)	
Rickenbacker Airport	\$26,265,386
Mansfield ANG Base	\$25,019,765
Springfield ANG Base	\$19,434,500
Toledo ANG Base	\$25,700,000
Subtotal	\$96,419,651
Active Guard/Reserve (AGR) Pay (by base)	
Rickenbacker Airport	\$ 9,428,009
Mansfield ANG Base	\$ 3,791,812
Springfield ANG Base	\$ 7,389,300
Toledo ANG Base	\$ 8,500,000
Subtotal	\$ 29,109,121
Research, Testing, Development & Evaluation	
Toledo ANG Base	\$ 3,102,000
Subtotal	\$ 3,102,000
Investment Equipment	
Toledo ANG Base	\$ 797,000
Subtotal	\$ 797,000
Unit and Individual Training (by base)	
Rickenbacker Airport	\$ 1,984,755
Mansfield ANG Base	\$ 2,172,800
Springfield ANG Base	\$ 1,450,000
Toledo ANG Base	\$ 1,837,800
Subtotal	\$ 7,445,355

TOTAL\$407,035,654

PROPERTY MANAGEMENT

The Adjutant General’s Department faces the challenge of providing adequate facilities to support the needs of the state’s military structure. Responsibilities include the acquisition, inventory, management, maintenance and repair of all state-owned and operated real and personal property of the Adjutant General’s Department, Ohio Air and Army National Guard, Ohio Military Reserve and the Ohio Naval Militia. Major contracts awarded for the Army and Air National Guard Installations during the 2009 fiscal year are summarized in the tables on the following pages.

The Ohio Army National Guard occupies five major training sites – Camp Ravenna Joint Military Training Center (CRJMTTC) with more than 20,000 acres, Camp Perry Joint

Training Center (CPJTC) with about 520 acres, Camp Sherman Joint Training Center (CSJTC) with about 450 acres, Tarlton Local Training Area with 105 acres, and the McConnellsville Training Site with more than 440 acres. Three of our training sites have live fire ranges – Camp Ravenna has three; Camp Sherman has 10 and Camp Perry has 63.

We maintain 52 readiness centers - 41 owned by the state and 11 federally licensed to the state - with a combined area of about 1.6 million square feet. We also maintain 16 field maintenance shops on about 185,000 square feet, three Army Aviation Support Facilities on more than 153,000 square feet, a Unit Training Equipment Site with about



21,000 square feet and various other facilities including storage, billeting, administrative, training and classrooms. In total, we have 68 sites including 12 store fronts on more than 22,000 acres. The total square footage of all buildings in the Ohio Army National Guard real property inventory is about 6.8 million square feet.

The Air National Guard occupies four major installations – the Mansfield Air National Guard Base with about 230 acres, the Rickenbacker Air National Guard Base in Columbus with more than 160 acres, the Toledo Air National Guard Base with about 135 acres and the Springfield Air National Guard Base with about 133 acres.

We also maintain facilities for several geographically separate units including the 123rd Air Control Squadron in Blue Ash, the 200th RED HORSE Squadron on Camp Perry in Port Clinton and the 220th Engineer Installation Squadron in Zanesville. These facilities have a combined area of about 200,000 square feet on about 87 acres.

ARMY TRAINING SITES	ACREAGE
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<i>State Owned</i>	
Camp Perry Joint Training Center	519
Tarlton Local Training Area.....	104.69

<i>Federally licensed to the state</i>	
Camp Ravenna Joint Military Training Center.....	20,138.86
Camp Sherman Joint Training Center	452.47
McConnellsville.....	443.65

<i>Miscellaneous Facilities</i>	
Rickenbacker Army Enclave	126.49

AIR BASES AND FACILITIES	ACREAGE
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Rickenbacker ANGB, Columbus.....	160
Springfield ANGB	133
Mansfield ANGB	230
Toledo ANGB	135

<i>Geographically Separate Units</i>	
123rd ACS, Blue Ash.....	13
200th RED HORSE, Port Clinton	60
220th EIS, Zanesville	14

RESOURCE MANAGEMENT

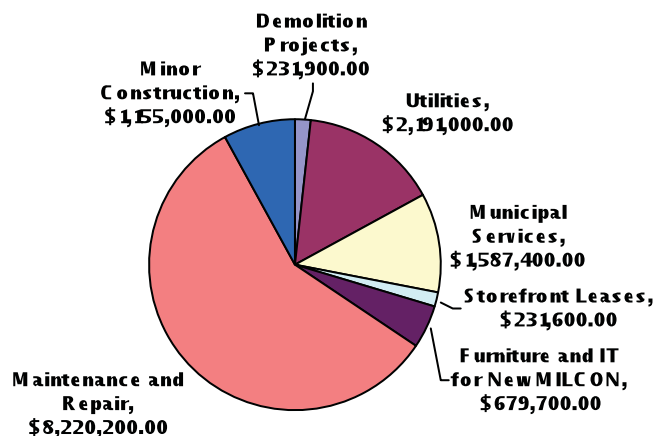
The Ohio Army National Guard's Sustainment, Restoration, and Modernization (SRM) budget for the 2009 federal fiscal year was \$14,296,800. We used this funding for utilities, payroll, municipal services, master planning, engineering services, purchasing furniture for newly constructed facilities, maintenance and repair of existing facilities, minor construction projects and demolition of outdated facilities. The chart to the right provides details for how funds were expended.

We conducted 84 projects throughout the year for maintenance and repair and minor construction projects. Maintenance and repair projects included fence repairs, training site road repairs, evaluation of bridges at training sites, barracks insulation, refurbishment of maintenance facilities and HVAC repairs. Minor construction projects included upgrades and additions to maintenance facilities, design work for future construction and upgrades to training areas. Demolition projects included the removal of an abandoned power plant at Camp Ravenna and the removal of a bath house, several concrete pads, and 29 huts at Camp Perry to make way for future construction.

In May, we received \$8.5 million from the American Reinvestment and Recovery Act, which provided improvements to many Ohio Army National Guard facilities. The ARRA was signed into law by President Obama in February with the aim of preserving and creating more than 3.5 million jobs by investing in technology, health care, transportation, environmental protection and other infrastructure. Because the act aims to provide a quick boost to a struggling economy, all funds were directed to be

Activity	Amount
Utilities	\$2,191,000
Municipal Services	\$1,587,400
Storefront Leases	\$231,600
Furniture and IT for New Military Construction Projects	\$679,700
Maintenance and Repair	\$8,220,200
Minor Construction	\$1,155,000
Demolition Projects	\$231,900
Total	\$14,296,800

Summary of Appropriated Operating Funds



obligated before Sept. 30, 2010 - the end of the 2010 federal fiscal year.

The 22 ARRA projects which include roof replacements, window and door replacements, plumbing and electrical renovations and upgrades and solar panel installations, are helping to stimulate Ohio's economy and support deferred maintenance projects and initiatives that provide energy savings.

CAMP RAVENNA

The Ohio National Guard continues to transform and modernize Camp Ravenna into a facility capable of training Ohio soldiers in all pre-mobilization tasks. The centerpiece of this training is the development of the tactical training base (TTB) which gives Soldiers a realistic deployment experience prior to leaving American soil. The TTB development is an ongoing, phased process and in 2009 we focused on utilities infrastructure development. We also secured the funding to design a prototype bath house facility for the TTB - we plan



to build four TTB bath houses. The use of a prototype design will save design dollars on future bath houses.

In addition to the ongoing development of the TTB, the 147 Regiment (Regional Training Institute) Engineer School was completely renovated with new classrooms, workshops, and office spaces. This school supports all vertical construction training for Ohio and many out-of-state Soldiers. A new 100-bed



barracks was built, with another of similar design started early this year. A total of \$4,244,339 (federal funds) was spent on projects at CRJMTTC in 2009. Additionally, we received the authority to design and construct a live-fire shoot house for Camp Ravenna.

Ohio's other premier training center is the Camp Perry Joint Training Center. In 2009, Ohio replaced five 1950's-era block administrative buildings with a state-of-the-art general instruction building (GIB). This new facility can convert five individual classrooms into one large classroom or meeting space. The GIB can accommodate training requirements from individual online computer classes to a brigade war fighter exercise. We also completed designs for upgrading the water and electrical distribution systems on Camp Perry, with work scheduled to begin this year.

We are also in the process of constructing a new prototype two-story 64-bed barracks. In addition to housing transitional Soldiers who are training at Camp Perry, the bar-



racks will replace World War II-era huts still used as sleeping quarters for shooters during the National Matches each summer. This prototype design will be used to construct additional barracks at Camp Perry as funding becomes available, allowing considerable savings on future design costs. In 2009, state and federal funds in the amount of \$5,106,120 were spent on projects at CPJTC.

MILITARY CONSTRUCTION

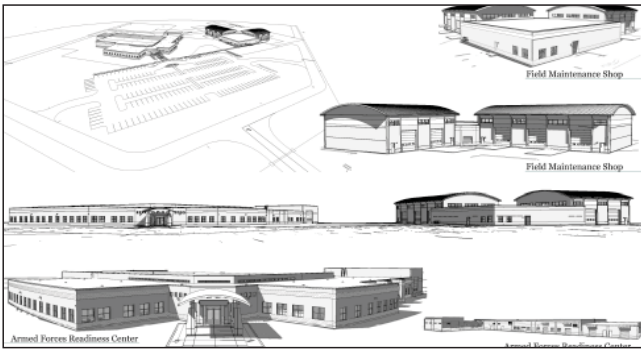
While Base Realignment and Closure (BRAC) actions were not positive for all states, the Ohio Army National Guard benefited substantially from the recommendations. We voluntarily proposed scenarios for consolidations at the Springfield and Mansfield Air National Guard Bases and at the Defense Supply Center, Columbus (DSCC). The Springfield, Mansfield and Columbus AFRC projects listed to the right are being jointly constructed with the United States Army Reserve. In total, BRAC projects are estimated

Project	Federal \$
Mansfield AFRC/FMS	\$31.0M
Columbus DSCC CSMS Phase II	\$26.0M
Columbus DSCC RTI	\$24.1M
Columbus DSCC U.S. Property and Fiscal Office Warehouse	\$10.1M
Construct New Communications Complex, Springfield	\$12.8M
Total	\$104.0M

at about \$152 million and they provide key facilities that would have previously been unavailable for many years.



Mansfield Armed Forces Reserve Center and Field Maintenance Shop (rendering)



Springfield Armed Forces Reserve Center and Field Maintenance Shop



Columbus DSCC Regional Training Institute (rendering)

The projects listed to the right are within the scope of the Unspecified Minor Military Construction Program - less than \$2 million. Although smaller in scope, they are no less critical to Soldier care and readiness, and allow us to address additional valid requirements without impacting the major military construction program.

UMMC Projects	Federal \$
Construct New Main Gate, Rickenbacker	\$1.6M
Construct New Barracks, Camp Ravenna	\$2.0M
Construct New Barracks, Camp Perry	\$2.0M

ENERGY PROJECTS

The Ohio National Guard tracks energy consumption at all of our sites. Working with the State Architects Office, we are continuing with lighting renovation projects at 22 facilities throughout the state. With an initial investment just over \$500,000, the projected cost payback period is 5.2 years.

The Ohio National Guard also continues efforts to meet mandated energy conservation goals. We consumed 5 percent less energy in the 2009 fiscal year than in the year prior, exceeding the Governor's Executive Order goal of 4 percent.

We have continued to pursue alternative energy sources to reduce overall consumption as well as our carbon footprint and we have begun to install solar panels at several facilities. The table below depicts estimated savings for our first several projects, located at the 180th Fighter Wing in Toledo, the 200th RED HORSE facility at Camp Perry in Port Clinton, the Camp Ravenna Joint Military Training Center, the Toledo Readiness Center and Beightler Armory in Columbus.



Project	Location	Output	Size	Cost
180th Fighter Wing	Swanton	783 kW	10,500 panels	\$8,200,000
200th RED HORSE	Port Clinton	500 kW	2,600 panels	\$4,700,000
Robert S. Beightler Armory	Columbus	70 kW	350 panels	\$485,000.0
Camp Ravenna	Newton Falls	25 kW	125 panels	\$257,000.00
Toledo Readiness Center	Toledo	81 kW	400 panels	\$648,000.00
Total				\$14,290,000

BUILDING THE FORCE

In order to develop and maintain a skilled and educated work force, the Ohio National Guard offers a wide range of programs and incentives. Because the Ohio National Guard recognizes that the support of Families and employers is critical to the successful execution of its mission, it has created and improved upon programs aimed at not only service members, but also those in relation to those service members who serve as combat multipliers. Several of the most robust programs are highlighted here:

FAMILY READINESS



The Ohio National Guard Family Readiness Program serves all of Ohio's military members and their Families. Core objectives of this program include preparing troops and Families for deployment throughout the deployment cycle (before, during and after), building resiliency in military Families and members through aggressive individual and Family programming venues including camps and retreats, and executing specific post-deployment reintegration programs for troops, Families and employers.

The year's deployment cycle support activities included 14 service member and Family mobilization

briefings reaching more than 2,500 Family members; 20 Family reunion briefs reaching more than 2,100 Family members, and 21 30- and 60-day reintegration events which focused on helping troops, Families, and employers make the transition from active duty to post deployment.

Family Assistance Centers (FACs) average 672 monthly outreach calls to Families of deployed service members. These wellness checks provide the ONG the opportunity to check in on our Families and provide resource support when needed.

New for 2009 is the Mobile Family Assistance Center (MFAC) at major training events such as annual training. This year, in partnership with the Ohio Department of Jobs and Family Services, Department of Labor, Veterans Affairs office, and the Joint Family Support Assistance Programs, we provided a team of experts in areas such as employment, finance, resource support, individual counseling, and VA benefits at an annual training event. This team met with 40 service members in need at the end of the training cycle providing action-oriented solutions for struggling troops.

"Strong Family 2009" events included eight marriage enrichment weekend retreats accommodating 276 couples, one single service member

retreat with six attendees, six camaraderie events with 2,330 attendees, and five youth events with 765 attendees. These events provided invaluable Family and friend opportunities for our troops focused on team building, resiliency strengthening and camaraderie. Many of these events were supported in part by partners such as the USO and the Governor's Office of Faith Based and Community Initiatives.

Training remains an important part of the Family Readiness Program in Ohio. In cooperation with the Ohio Department of Education,





the ONG conducted three Military Child Education Coalition (MCEC) events. These two-day training seminars provided 107 Ohio educators with an understanding of military Families in the state.

The annual Ohio National Guard Family Readiness weekend conference included more than 700 commanders, senior noncommissioned officers and unit Family readiness group leaders. The conference fo-

cused on preparing military leaders and Family volunteers for the challenges of facilitating Family programs in both peacetime and war.

Finally, the Family Readiness program offers training through the Family Readiness Regional Foundation Course. This one-day training session is required for all unit commanders, Family military liaisons, and volunteer Family readiness group leaders.

OUTREACH

In 2009, the adjutant general recognized the need for a program to reach out to people in our communities who support and could be courted as ambassadors for the organization. As a result, he established the Ohio National Guard Outreach Office to target these key audiences who either directly or indirectly affect our service members' readiness and quality of life. These key audiences include employers, educators, minorities, media and Ohio National Guard alumni. During the 2009 calendar year, the Outreach Office reached out to these audiences with 32 events that were attended by 460 key community members.

The office initiated and strengthened relationships with several state and local organizations including the Ohio School Board Association, Dayton Chamber of Commerce, Columbus Bar Association, Buckeye Association of School Administrators, Ohio Restaurant Association and Ohio Academy of Family Physicians. We have also continued to strengthen our partnerships with the Ohio AMVETS, Ohio Department of Job and Family Ser-



vices, Fore Hope, National Guard Bureau Partners in Education and the Employer Support of the Guard and Reserve (ESGR).

We continue to push for new and creative ways to reach our audiences and this year published an Outreach Events Google calendar on our public website, created a contacts spreadsheet populated with 1,200 entries, implemented and collected data on our service members' civilian employers and established two committees aimed at sharing information among departments and reducing redundancy of efforts.

We also created an "Ohio National Guard Ambassador" brochure aimed at establishing relationships with individuals and organizations that support our organization and our service members and have currently recruited 305 ambassadors. We also established a presence on TAGNET, Air Force Portal with a Community of Practice page and Ohio National Guard external

Key community Event attendance

Employers:	326
Educators	43
Minority	23
Women	11
Media	11
Alumni (Reunion).....	130
Total:	460



an alumni advisory board.

Our Employer Outreach Program is particularly strong. This calendar year, we reached out with 970 phone call or email event invitations. In all, 326 civilian employers attended events

employers with the Patriot Award, which recognizes employers who support a strong National Guard and Reserve force. Employers qualify for recognition when they practice leadership and personnel policies that support employee participation in the Guard and Reserve.

web page. Finally, we established the National Guard Notes postcards –a quarterly mailing that gives a snapshot of an event or program that we want to highlight. In 2009, we mailed 1,600 cards and we currently have 500 people on our distribution list.

Our Alumni Outreach Program has grown as well and has established relationships with all four air wings and nine retiree groups. Our Alumni Affairs Director, retired Col. Jim Chisman, attended 60 alumni events and made 17 presentations. He also provided ad hoc counseling and benefit referral services for alumni, while producing 21 biweekly newsletters distributed to approximately 3000 alumni.

We surveyed approximately 250 Alumni and 95 percent reported having a good to excellent impression of the program; while reunion feedback determined 60 percent preferred the event as is and 24 percent preferred to add a social event the day or evening before. Thirty-nine percent of our alumni demonstrated interest in becoming an ambassador and 30 percent were interested in serving on

including call-to-duty and welcome home ceremonies, reintegration events and orientation flights. Our Soldiers and Airmen awarded 833

Our Soldiers and Airmen also nominated 22 of their employers for the Secretary of Defense Employer Support Freedom Award. The award

was instituted in 1996 under the auspices of the National Committee for ESGR. The ESGR is a Department of Defense agency established in 1972 whose mission is to gain and maintain employer support for Guard and Reserve service by recognizing outstanding support, increasing awareness of the law and resolving conflicts through mediation. Secretary of Defense William Perry authorized the first award in 1996. In the years since, more than 100 employers have received this prestigious award. Today, 15 awards are presented each year to employers in three categories, big business, small business and the public sector.



OHIO NATIONAL GUARD SCHOLARSHIP PROGRAM

The Ohio National Guard Scholarship Program (ONGSP) is a state-funded scholarship program for individuals who enlist, extend or re-enlist into the Ohio National Guard. This educational program is the only incentive that the ONG has to offer prospective enlistees that is not available from other services. Non-prior service enlistees who contract for a three-year enlistment, along with prior service enlistees with a three-year but less than six-year enlistment with the ONG, and with at least three years of prior service, are eligible for two years of tuition assistance (48 units = six full-time quarters or four full-time semesters). Enlistees with a six-year contract are eligible for four years of tuition assistance (96 units = 12 full-time quarters or eight full-time semesters) of undergraduate work at an Ohio educational institution.

During the 1999 state fiscal year, the scholarship program was revised to increase the tuition assistance from 60 percent to 100 percent. State-assisted institutions are paid 100 percent of students' tuition, while private schools are paid the average tuition charges of state-assisted universities for each student.

The ONGSP office, located within the Adjutant General's Department, is responsible for the centralized administration of the program. This includes budget preparation, establishing policies and procedures, recoupment processes and ensuring the provisions of 5919.34, Ohio Revised Code.

The ONG paid 1,939 scholarships for the fall 2008 term; 2,218 scholarships for the winter 2009 term and 973 for the spring 2009 quarter. During this reporting period, summer term payments – previously paid and reported at the end of the state fiscal year – were shifted to the beginning of the following state fiscal year. However, 17 summer 2009 scholarships were paid from the 2009 budget. In the future, all summer term payments will be reported at the beginning of the fiscal term.

This program was appropriated \$14,912,270 for the 2009 fiscal year. The ONGSP expended a total \$12,381,103



during the 2009 fiscal year.

Originally, this program was conceived to provide an additional educational incentive to increase the recruitment of personnel for the ONG. Retention is a major concern in the ONG and the ONGSP has been modified to support this necessity by allowing part-time studies for participants.

The Latta bill amending the Ohio Revised Code 5919.34 was passed June 5, 2002. The amendment changed the law governing the ONGSP to allow Guard members the opportunity to use ONGSP after discharge for those terms missed while deployed. Other changes are anticipated to continue support of recruiting and retention in the future.

The program continues to provide an incentive for attracting individuals who wish to expand intellectually. The modern and sophisticated equipment being used by today's military requires the users to be mentally capable of receiving and retaining such training. The educated Guard member proves to be a better-qualified and motivated member of the Ohio National Guard.



RECRUITING AND RETENTION

During FY09, the OHARNG Recruiting and Retention Command (RRC) participated in many NGB-driven programs and implemented several state-level initiatives. On the national front, the RRC continued to seek accessions within the organization through the Guard Recruiter Assistance Program (G-RAP) and the GRAP-Officer initiative. Other officer-targeted initiatives included the AMEDD Student Recruiter and the Direct Commissioning programs as well as the Air Assault Seat Incentive program for ROTC-Guard SMPs. Other recruiting incentives initiated by NGB included Drive the Guard, Patriot Academy, GED-Plus, Active First, and Try One in the Guard programs.

Retention efforts continued with the Extend to Defend program, though the Freedom Salute Campaign shifted from the RRC to Family Readiness and it's Yellow Ribbon program. Attracting and processing applicants continued to move into the world of the Internet during FY09, with

the adoption of the NATIONAL-GUARD.com URL and the Path to Honor online processing.

Marketing efforts were sustained throughout the fiscal year, with NGB branding the organization with theater advertising and vehicle wraps, as well as partnerships with racing series such as NASCAR, IRL and ADRL, and sports organizations such as the NFL and Rugby USA. OHARNG recruiters were well-represented at Store Front Recruiting Offices in key markets, and hundreds of "Guard Experience" (GX) events hosted at armories and public venues throughout the state.

The OHARNG RRC continued to build relationships with centers of influence throughout the state, partnering with high school coaches and educator associations, and recognizing broadcast stations which participated in the Non-Commercial Sustainment Announcement program. Ohio took full advantage of the Partners in Education programs, promoting and facilitating the You Can

and HUMVEE School Programs, as well Heritage Outreach and ASVAB Career Exploration programs.

The RRC conducted its second annual "Recruit Sustainment Program Warrior Challenge" in April 2009, and capitalized on the success of the RSP by inviting an NGB video team to produce an RSP Orientation video; the completed video will serve as a model for a national product.

Many challenges in recruiting were also faced during FY09. One of the biggest adjustments was the introduction of the Reserve Force Pool (RFP) Enlistment Process, which moved new recruits with more than 120 days to ship from the Recruit Sustainment Program (RSP) to the RFP; this shifted new Soldiers from a training environment on drill weekend to the Inactive National Guard (ING). Both the GRAP-O and Every Soldier a Recruiter programs were suspended mid-year, and an end-strength cap was mandated, which slowed down the accessions race in Ohio.



SUPPORTING AGENCIES

OHIO NAVAL MILITIA

The Ohio Naval Militia is an organized, unarmed all volunteer naval unit that has been serving the state of Ohio and our nation since 1896. The Ohio Naval Militia (ONM) serves under the direction of the Governor of the State of Ohio and the Adjutant General's Department and per section 5921.01 of the Ohio Revised Code.

The ONM is based at the Camp Perry Joint Training Site, just outside of Port Clinton, Ohio, on the shores of Lake Erie. During the 2009 fiscal year, the ONM continued intensive training on the new 25-foot Boston Whaler patrol boat, Sentry. Members patrolled the restricted impact area off Camp Perry an average of two weekends per month to maintain an open range for military units firing on Camp Perry's qualification ranges, while simultaneously allowing members to maintain boat operators' proficiency.

The maintenance of Sentry is funded through a contract with the Adjutant General's Department. During the 2009 fiscal year the ONM performed nine patrol weekends, including one night patrol. The total on-water patrol hours for these nine weekends totaled 165.5 hours. The ONM compiled 12,752.25 volunteer man-hours with 444 patrolling hours.

All unperformed patrols were due to cancellations in firing schedules, hazardous weather conditions or mechanical failures on the patrol vessel.

The ONM conducted their annual training exercise Aug. 20-24, 2009. During this period members received on-board training in seamanship, crewman, coxswain and safe boating operations. They received classroom training in electronics, including GPS and radar and radio communications. Certified Division of Watercraft instructors also volunteered their time to conduct the Ohio Basic Boater Education Class. During fiscal year 2009, eight Ohio Naval Militia members received Presidential Volunteer Awards. Of the eight awards, six received the gold award, one received silver and one received bronze for the number of hours volunteered.

Ohio Naval Militia members also participated in the Ohio Fallen Heroes Memorial Ceremony in Sunbury, Ohio, escorting Gold Star Families from the

annual dinner to the ceremony. They also provided a bell-ringer for the calling of names and a bugler to play Taps at the end of the ceremony. ONM members also provided guard mount and sentry duty in front of the 211 white marble crosses honoring all those who have died from the State of Ohio in the Global War on Terrorism. This duty began at 1800 and continued to 0600, where members helped perform the 21-gun salute and the playing of Taps. They are the only military unit that has been asked to help VFW Post 8736 with this mission.

ONM members annually attend the Battle of Lake Erie ceremony on South Bass Island in formal recognition of a U.S. Naval victory over the British during the War of 1812. The ONM placed recruiting displays at the "Wear It Ohio" campaign at Buckeye Lake, Ohio May 23, June 14 and June 28, manning recruiting displays and assisting the Ohio Division of Watercraft with safety messages concerning the wearing of personal flotation devices.



OHIO MILITARY RESERVE



The Ohio Military Reserve is a state defense force authorized under 38 U.S. Code section 109(c) and Chapter 5920 of the Ohio Revised Code as a component of the state's organized militia. The OHMR is a constituent part of the Adjutant General's Department and within the chain of command of the Ohio Adjutant General and the Governor of Ohio.

The OHMR has a separate line item within the budget of the Adjutant General's Department to support its training and administrative operations. The OHMR received general revenue funds in the amount of \$11,878 in the 2009 fiscal year.

The purpose of the OHMR, according to 5920(A) of the Ohio Revised Code, is to exist as a force "capable of being expanded and trained to defend this state whenever the Ohio National Guard, or a part thereof, is employed so as to leave this state without adequate defense." Upon declaration of emergency, the Governor may call upon the OHMR to aid civil authorities and promote the health, safety and welfare of the citizens of Ohio.

Historically, the OHMR had been organized as a trained cadre of officers and senior NCOs, which could be expanded to a division-sized organization if needed. This concept, while perhaps valid a century ago, is no longer applicable. The Adjutant General's Department has recently directed a transformation of the OHMR into a brigade-sized organization with appropriate rank and organizational structure. Additionally, the OHMR has been assigned a new mission. This new mission will focus on FEMA Emergency

Support Functions (ESF) 6 and 7. ESF 6 provides support to the coordination of volunteer activities and ESF 7 supports the operation of warehouses, distribution centers, and support facilities in the event of a state emergency. This transformation has three phases. The first phase is Integration, which will end in Sept. 2010. In the second phase, the OHMR will become Initially Operational Capable during FY11 and the third phase will result in the OHMR becoming Fully Operational Capable in FY12.

Like every other branch of the service, enlistment in the OHMR is voluntary. However, members are not paid for their drill time and uniforms and equipment must be individually purchased. When called to state active duty, the Ohio Revised Code provides for their compensation. In March 2009, the OHMR had 441 members of which 19 percent were women. More than half of all personnel have prior military service.

Units typically drill one weekend per month and attend a five-day annual training period at Sullivant Road Armory in Columbus. The OHMR's training academy, also located at the Sullivant Road Armory, manages extensive resident and distance learning programs that consist of required training for entry and promotion. Headquarters for the OHMR 1st Battalion is located in Highland Heights and the 2nd Battalion headquarters is in Springfield.



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